

# INWIT

Infrastrutture Wireless Italiane

FY  
2023



## FY 2023 Results Presentation

March 8th, 2024

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The financial information of INWIT were prepared in accordance with the International Financial Reporting Standards issued by the International Accounting Standards Board and endorsed by the European Union (designated as “IFRS”). It is worth to remind that the Company has been merged with Vodafone Towers as of 31 March 2020. Following the adoption of IFRS 16, INWIT uses the additional alternative performance indicator of EBITDA after Lease (“EBITDAaL”), calculated by adjusting the EBITDA for the ground lease costs. Such alternative performance measure is not subject to audit.

The Recurring FCF formula is the following: Recurring Free Cash Flow calculated as EBITDA recurring IFRS 16 – ground lease payment – recurring CAPEX + change in net working capital not related to development CAPEX – cash taxes – financial interest payment.

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# Key messages of today's presentation

-  **FY 2023 results** display **continued execution** in industrial KPIs and step change in New Services
-  **Technology** scenario structurally **supportive**, while the **TLC Industry** is addressing current **challenges**
-  Competitive advantages confirmed in **best-in-class assets** and a shared infra business model
-  2024 and 2026 targets confirm **resilient growth**, margin expansion and **shareholder remuneration**
-  Well positioned to capture structural growth with **optionality** from balance sheet flexibility

# **Q4 & FY 2023 Financial Results**

# Q4 and FY highlights: continued execution

## Q4'23 Highlights

### Strong New Sites

**+315**

New sites in Q4 23

+905 New Sites in FY23 (480 in '22)

### Expansion in New PoPs

**+1,040**

New PoPs in Q4'23

(+4.2k PoPs in FY23, 2.2x tenancy Ratio)

### Further cost efficiency

**+500**

Real Estate Transactions in Q4'23

(+1,800 in FY23, Lease costs +0.8% YoY)

### Growing Revenues

**+12.1%**

Revenues Growth YoY in Q4'23

(+12.6% in FY23)

### EBITDAaL margin up

**+0.8 p.p.**

Q4 YoY

(+2.6 p.p. in FY23, from 69% to 71%)

### Strong cash flow

**+24%**

RFCF growth YoY

(€612m in FY23, 4.8x leverage)

## FY 2023 Highlights

### Key DAS Commercial Wins

- **Fiera Milano** exhibition center
- **Merlata Bloom** Shopping Mall
- **Milan Underground M4**
- Luxury Hotels, Hospitals, Museums...

### Enhanced Shareholder Remuneration

**€150m**

Shares already repurchased (Eur 300m plan ending Oct. '24)

+

**€100m**

Additional Dividends from 2024

### Progress on Sustainability



First time awarded

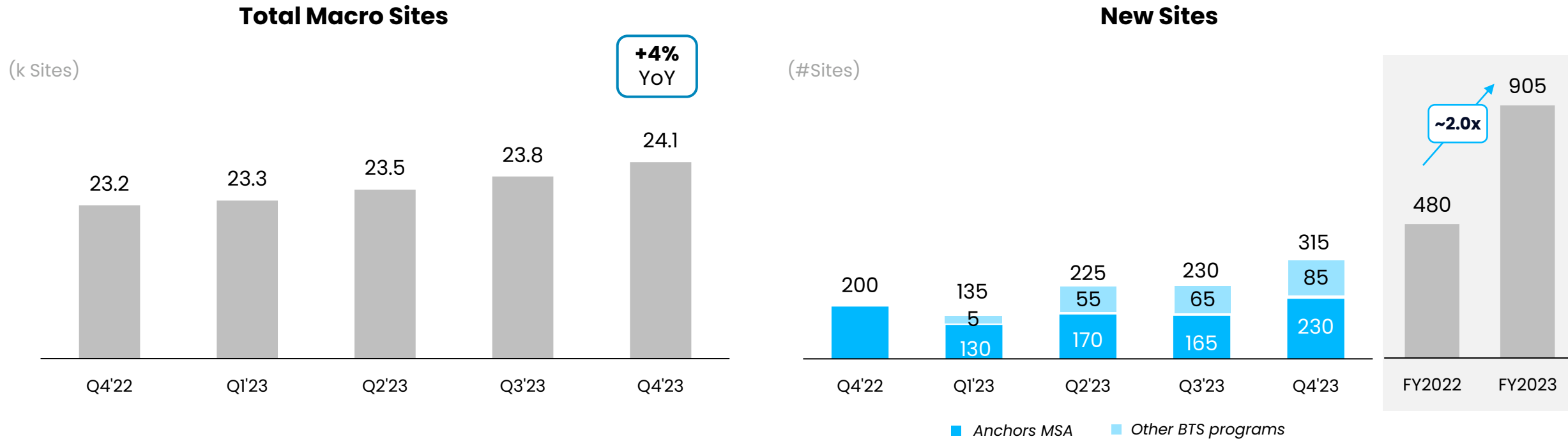


2040 Net Zero Plan approved



Upgrade

# New Sites: volumes up 2x year-on-year

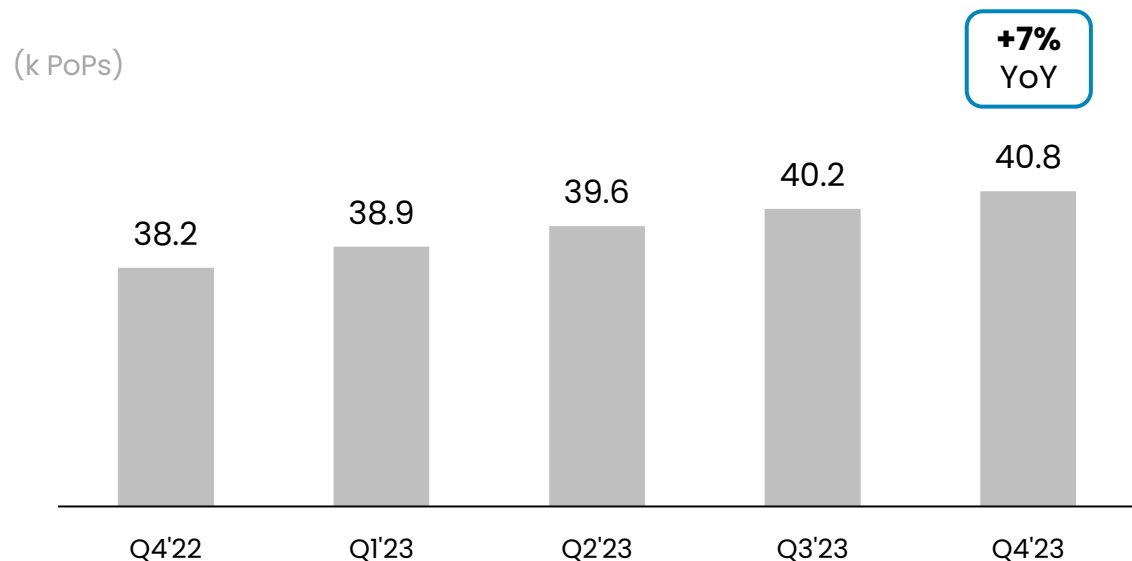


## Highlights

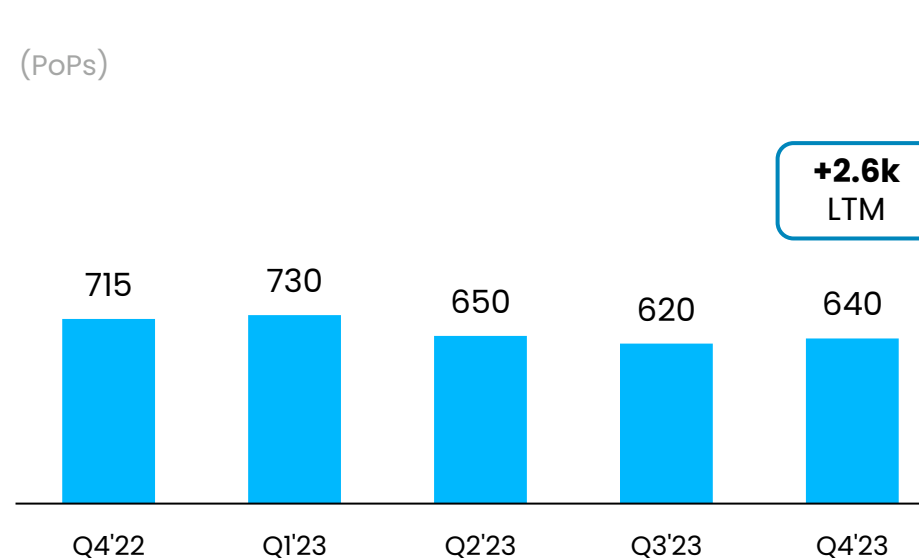
- **Continued demand** for new sites driven by 5G coverage and densification needs and reduction of digital divide
- **Delivery at scale with ~2x sites built:** 905 New Sites, better than target of ~850 (Anchors MSAs New Sites + other BTS programs)
- Multiple New Sites programs on-going: Anchors MSA, 5G Next Generation EU Tender, Open Fiber FWA
- **Two tenants from day 1** on MSA New Sites + collocation opportunity



# Anchor PoPs: steady progress in line with MSA commitments

### Anchors – Total PoPs



### Anchors – New PoPs



Anchor clients:  

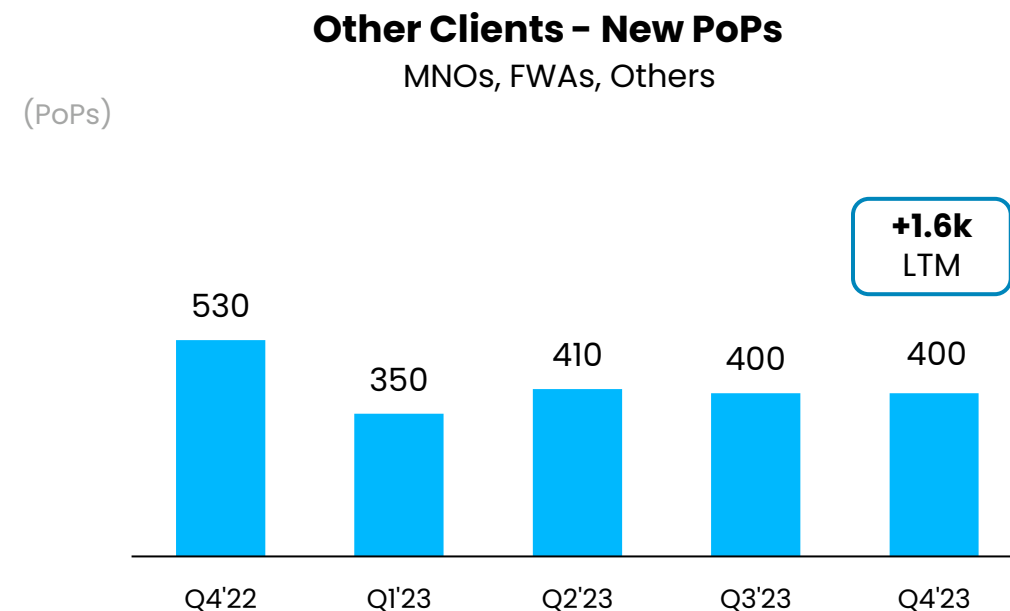
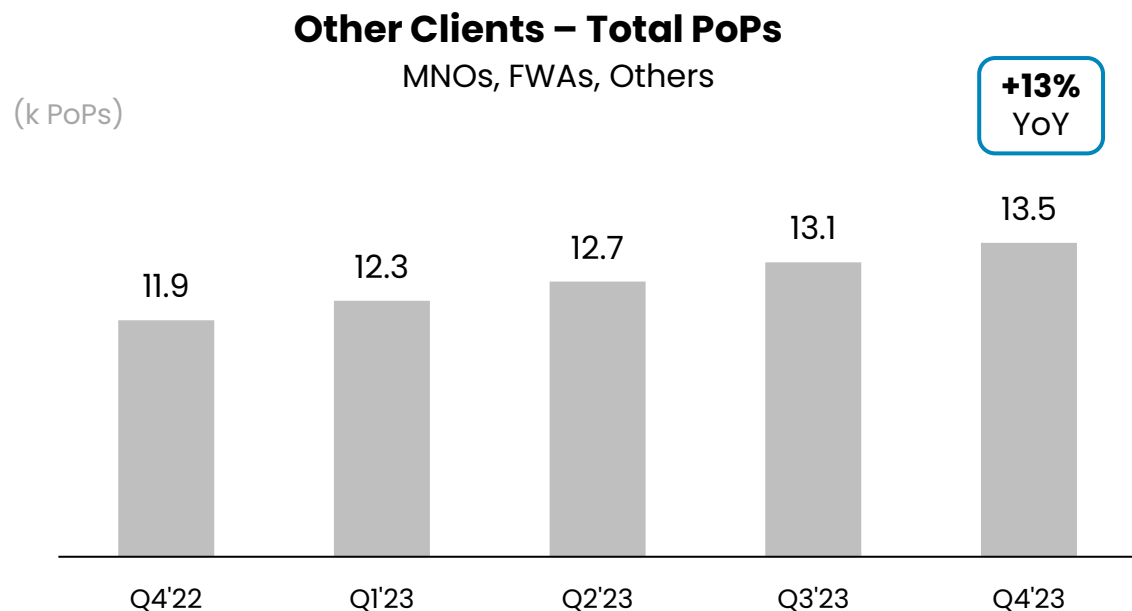
## Highlights

- INWIT operating model of shared digital infrastructure driving industrial synergies for an **efficient roll-out of 5G mobile network**
- Growth driven by **Anchors MSA contractual commitments**: New PoPs on New Sites and densification/optimization on Existing Sites
  - +2.6k PoPs in last-twelve-months (+7%), in line with 2023 target

### Notes:

“New PoPs” or “New Tenant” definition: new contract signed for a specific location, giving the host the right of use of a portion of a site for the installation and use of radio transmission active equipment.

# OLOs' PoPs: stable trend with new tenants from all client categories



MNOs – FWA Clients



iliad

FASTWEB

linkem



open fiber

Other Clients



Utilities



Security & Public Admin.



Radio DAB

## Highlights

- OLOs volume growth 2x Anchors volume growth, with New PoPs in **multiple client categories**: MNOs, FWAs, Others (e.g.: IoT, gateways etc.)
- OLOs mix in favor of “Other Clients”, particularly IoT applications Utility clients (monitoring of real-time consumption data)
- MNOs growth despite on-going remedies dispute, while the FWA market remains soft

Notes:

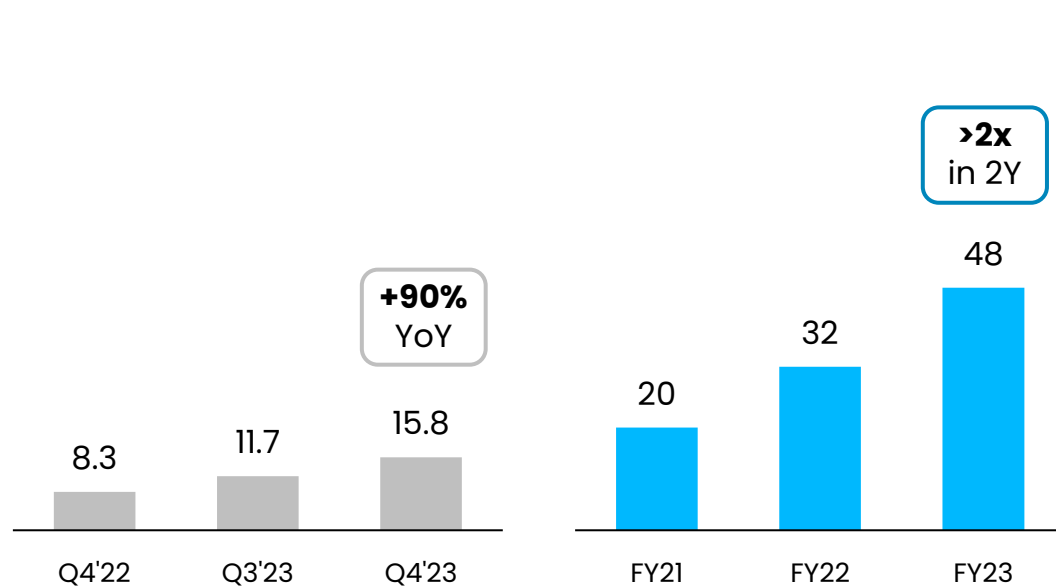
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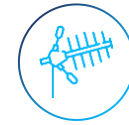
# New Services: material step-up achieved, capturing market opportunity

## New Services Revenues

(Eur m)



## Indoor Coverage Solutions assets



~8.0k

Remote Units  
(DAS, Small Cells)



~450

DAS  
Locations



1,000km

Highway and  
Roadway Tunnels



### Recent Commercial Wins



FIERA MILANO  
EXHIBITION CENTER



MILAN  
UNDERGROUND M4



HOSPITALS



SHOPPING MALLS

## Highlights

- New Services growth led by Indoor Coverage Solutions through DAS (Distributed Antenna Systems), with ~240 new projects YTD
- Growing asset portfolio with recent wins in flagship locations, including Fiera Milano exhibition center "Managed Digital Infrastructure" agreement
- Solid demand trend from location owners across verticals; growth pace linked to operators' coverage priorities

# P&L Q4 2023: solid finish to the year

(Eur m)	Q4 2022	Q3 2023	Q4 2023	YoY
<b>Total Revenues</b>	<b>220.5</b>	<b>242.0</b>	<b>247.1</b>	12.1%
One-off Revenues	0.6	0.2	0.2	
<b>Recurring Revenues</b>	<b>219.9</b>	<b>241.8</b>	<b>246.9</b>	12.3%
Anchors MSA macro sites	177.0	198.0	199.1	12.5%
OLOs macro sites and others	34.6	32.2	32.0	-7.3%
New services	8.3	11.7	15.8	89.9%
Opex	16.4	19.0	21.0	28.2%
<b>EBITDA</b>	<b>204.1</b>	<b>223.0</b>	<b>226.1</b>	10.8%
<i>EBITDA margin</i>	92.6%	92.2%	91.5%	-1p.p.
D&A	92.2	94.6	91.7	-0.5%
Interests	23.7	30.3	30.9	30.2%
Taxes	11.8	12.9	12.9	8.7%
<b>Net Income</b>	<b>76.3</b>	<b>85.1</b>	<b>90.6</b>	18.7%
<i>Net Income margin</i>	34.6%	35.2%	36.7%	+2.0p.p.
Lease costs	46.5	49.2	47.4	2.0%
<b>EBITDAaL</b>	<b>157.6</b>	<b>173.8</b>	<b>178.7</b>	13.4%
<i>EBITDAaL margin</i>	71.5%	71.8%	72.3%	+0.8 p.p.

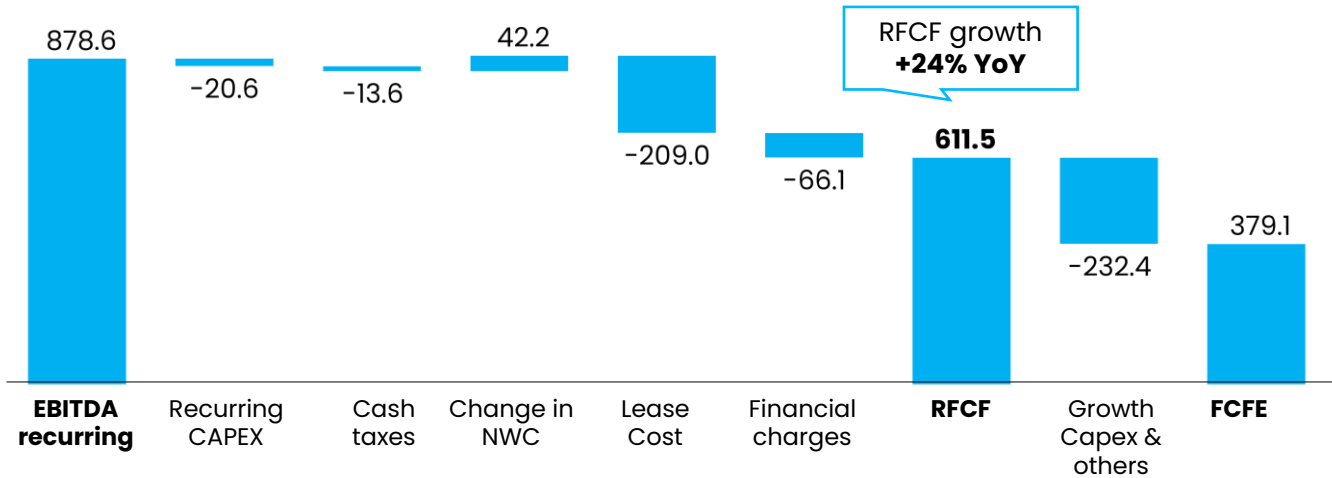
## Highlights

- 12% revenue growth driven by Anchor commitments, New Services and CPI
- OLOs revenues impacted by lower "Other revenues", such as tech services, installation, maintenance, despite underlying OLO volume growth
- Nearly 2x growth in New Services driven by Indoor Coverage Solutions
- OpEx growth linked to phasing of maintenance cost and New Services (OpEx growth in FY23 at +9.8%)
- Interest charges up in line with higher gross debt balance and interest cost (gross debt is <25% floating)
- Low tax charges due to tax schemes in place
- Lease cost efficiency driving a 1 p.p. expansion in EBITDAaL margins

# Cash flow: structurally high cash conversion and ability to de-lever quickly

(Eur m)

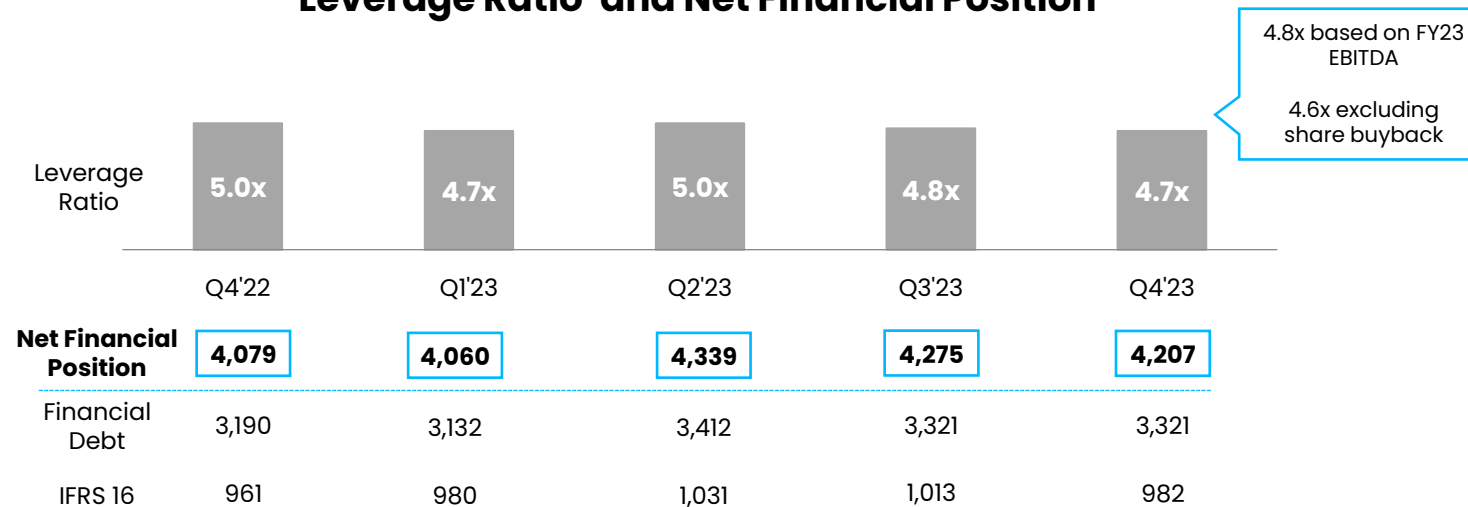
## FY 2023 cash flow build up



## FY23 cash flow highlights

- €612m RFCF (+24% YoY)
- 70% cash conversion on EBITDA
- Optimization of Net Working Capital leading to €42m cash flow generation
- Structurally low recurring capex
- Low cash taxes, benefiting from tax schemes
- FCFE includes Next Gen EU CapEx subsidy
- Q4'23: €133.7m RFCF (-5.1% YoY)

## Leverage Ratio<sup>1</sup> and Net Financial Position



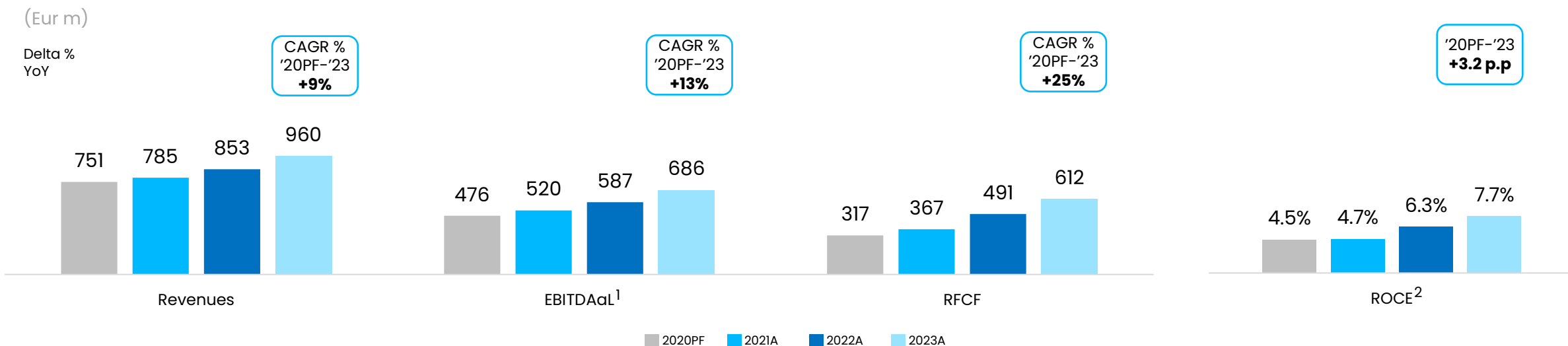
## Highlights

- Leverage reduction on the back of EBITDA growth
- Leverage at 4.6x when excluding FY23 share buyback
- Progressive deleveraging to continue
- Efficient debt profile:
  - >75% fixed / <25% floating
  - Current average cost: 2.6%
  - Average bond maturity: 4.3 years

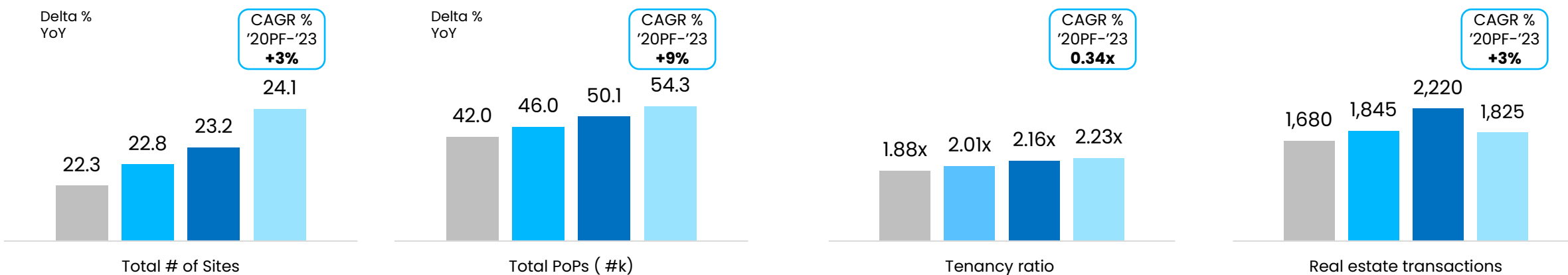
Note:

1: Leverage ratio calculated as Net Debt on annualized quarterly EBITDA

## Financial Figures



## Industrial KPIs



Note:

1: 2022 EBITDAaL Reported includes €1.9m one-off severance costs,

2) ROCE proxy computed as (EBITDAaL - Cash Taxes - Recurring Capex) / Net Invested Capital + accumulated depreciation for the year - Right of Use on Third Party Assets (IFRS16 lease liabilities)

# 2024–2026 Business Plan

# 2024–2026 targets: high single digit revenue growth with margin expansion

EUR m	2023A	2024E	2026E (prior guidance)	2026E
<b>Revenues</b>	960.3	1,030 – 1,060	>1,200	1,160 – 1,240
<b>EBITDA margin</b>	91.6%	>91%	~92%	~92%
<b>EBITDAaL margin</b>	71.4%	~73%	~76%	~76%
<b>Recurring FCF</b>	611.5	620 – 640	>730	720 – 740
<b>DPS</b>	€0.48	~€0.52	~€0.60	~€0.60
Inflation assumptions (CPI prior year avg.)	8%	5%	2%	2%

## Highlights

- High 1-digit organic growth, among the best in industry
- +3% Sites CAGR, +6% PoPs CAGR, >30% New Services CAGR
- Slight EBITDA margin expansion
- OpEx to fuel New Services revenues
- 2-digit EBITDAaL CAGR (3% New Stes + 7% EBITDAaL per site CAGR)
- Material EBITDAaL margin expansion profile
- Low recurring capex, optimized NWC
- Material cash Tax Benefits until 2027
- Confirmed DPS (+7.5% CAGR until 2026)
- Buyback execution continues in 2024 (Eur 300m plan)
- Confirmed CPI Inflation assumptions
- Positive sensitivity: 1% CPI equals >Eur 5m EBITDAaL

## Evolving External Scenario



- Continued mobile data growth
- Structural need to improve 5G coverage and densification
- Higher EMF limits, still below EU standards
- Italian TLC industry under pressure and evolving

1

### Best Tower Assets



- >24,000 macro sites, best locations, Tenancy Ratio >2
- >1,000 km of roadway and highway tunnels
- ~450 locations with DAS Indoor Coverage Solutions
- Land ownership growing from 11% to >20%

2

### Strong Industrial Expertise



- Building New Sites at scale
- Highly experienced Real Estate team
- Leading sales force for Indoor Coverage Solutions
- Project management and engineering

3

### Highly Visible Growth



- Top MSAs: committed growth + downside protection
  - 8+8 renewal cycles with “all or nothing” clause
  - Committed growth + preferred supplier role
  - Inflation and consolidation protection
- Multiple client categories: MNOs, FWA, IoT
- Clear opportunity to grow Indoor Coverage DAS

4

### Clear Capital Allocation Framework











- Leverage target 5.0x-5.5x Net Debt / EBITDA
- Confirmed ability to generate RFCF & de-lever
- Material CapEx plan focused on digital infrastructure
  - Best-in-class shareholder remuneration
  - Optionality from balance sheet flexibility

# Best Digital Infrastructure Assets, multiple services, multiple clients

## Technology outlook paving the way for a hyper-connected society



## Best Digital Infrastructure Assets

 <p>~24k+ Sites 47% Market Share<sup>1</sup> Higher share in city centres<sup>2</sup></p>	 <p>1 site every 3km &gt;10k sites close to highways ~5k sites close to railways ~14k sites covering sensitive locations (hospitals, schools)</p>
 <p>54k Tenants 2.23 Tenancy ratio</p>	 <p>~11% Land owned</p>
 <p>~8k Remote Units DAS and Small Cells</p>	 <p>#450 Indoor Coverage Solutions Projects/ Locations</p>
 <p>1,000km Highway and Roadway Tunnels</p>	 <p>2.1k Owned fiber backhaul links ~70% Towers connected to fiber</p>

## Main Clients



Security & Public Admin.



Utilities



Radio DAB

Notes:

1) Source: TowerXchange, Q4 2023

2) Market share within a 500m radius of city center for 100 largest Italian cities



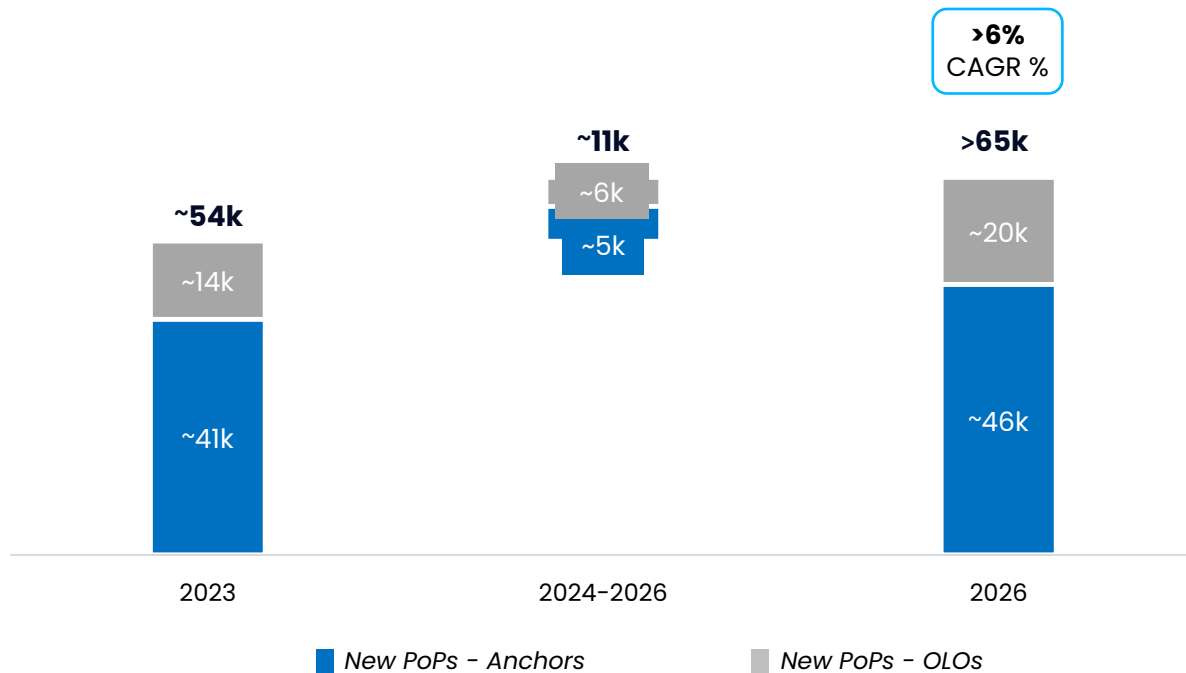
# PoPs volumes assumption: >6% CAGR driven by +3% New Sites CAGR

## New Macro Sites – MSA and other BTS programs



- Tenancy Ratio at 2.5x in 2026E vs 2.23x in 2023
  - “MNO only” tenancy ratio at 1.9x in 2023E
- 3 BTS programs: MSA, Next Gen EU, Open Fiber
  - 2 PoPs on new MSA sites
- BP 2024 vs BP 2023: +100 New Sites

## New PoPs – Anchors and OLOs

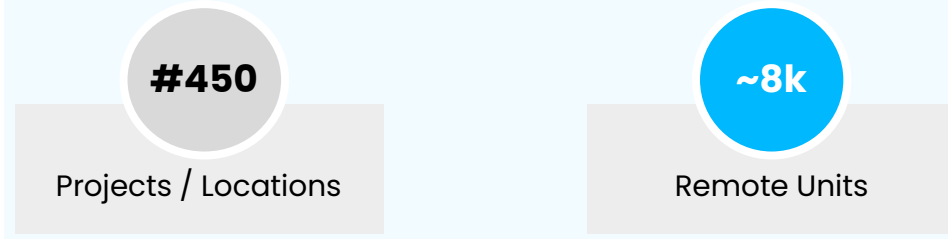


- 2024E New PoPs: c.+2k Anchors and c. +2k OLOs
- Anchors: New PoPs on new sites + grid optimization
- OLOs: New PoPs across all client categories: MNOs, FWA, IoT
- BP 2024 vs BP 2023: lower assumptions for FWA and remedy PoPs, in line with current market conditions

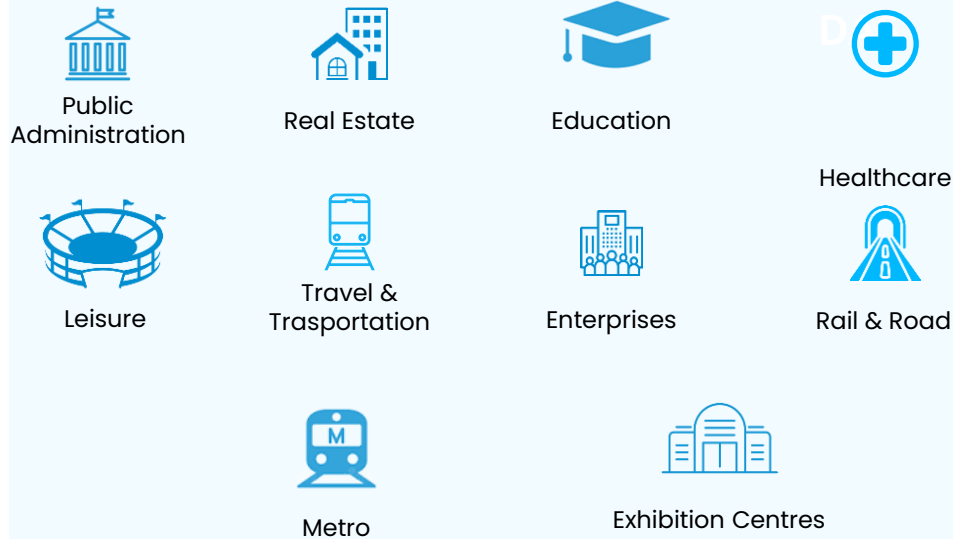
# New Services: Material opportunity in DAS Indoor Coverage Solutions

- Critical need for seamless outdoor and indoor connectivity within enterprises, large venues, public spaces and transport infrastructure
- DAS Technology (Distributed Antenna System): multitenant dedicated coverage and capacity, with active equipment owned by INWIT
- Market evolution towards “Large Projects”, “Smart City” and “Large Campus” integrating multiple technologies with a “Managed Digital Infra” role by INWIT

## Extensive and growing asset base



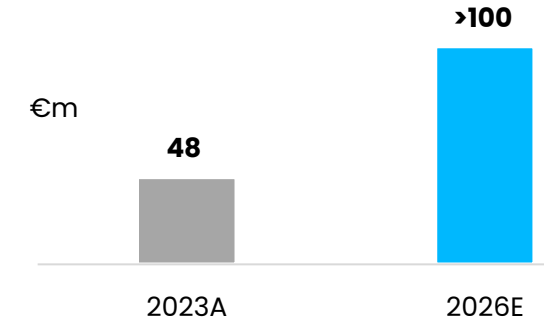
### Main Verticals



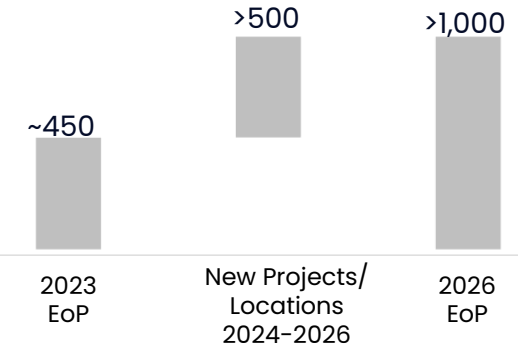
## Competitive advantages

- 1 Two Tier-1 Anchor Clients
- 2 MSA status as preferred supplier
- 3 Growing track record
- 4 Dedicated Sales Force
- 5 Go-to-market based on verticals
- 6 Multi-channel sales approach (direct and indirect)

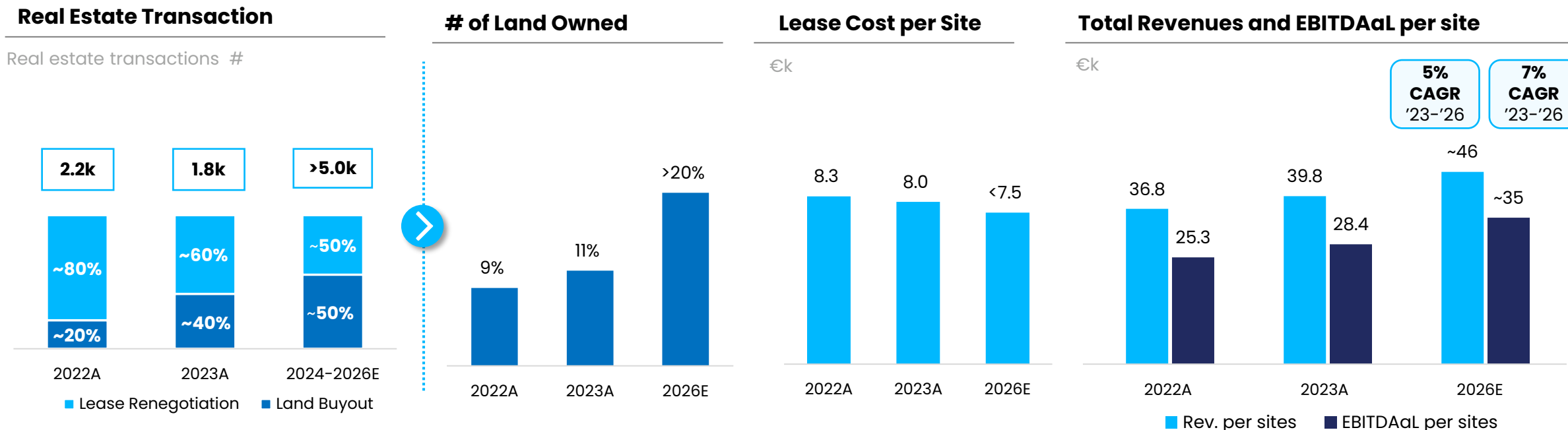
## New Services Revenues



## New Indoor Coverage Solutions projects/locations



# Continuous lease cost optimisation driving margin expansion



## Highlights

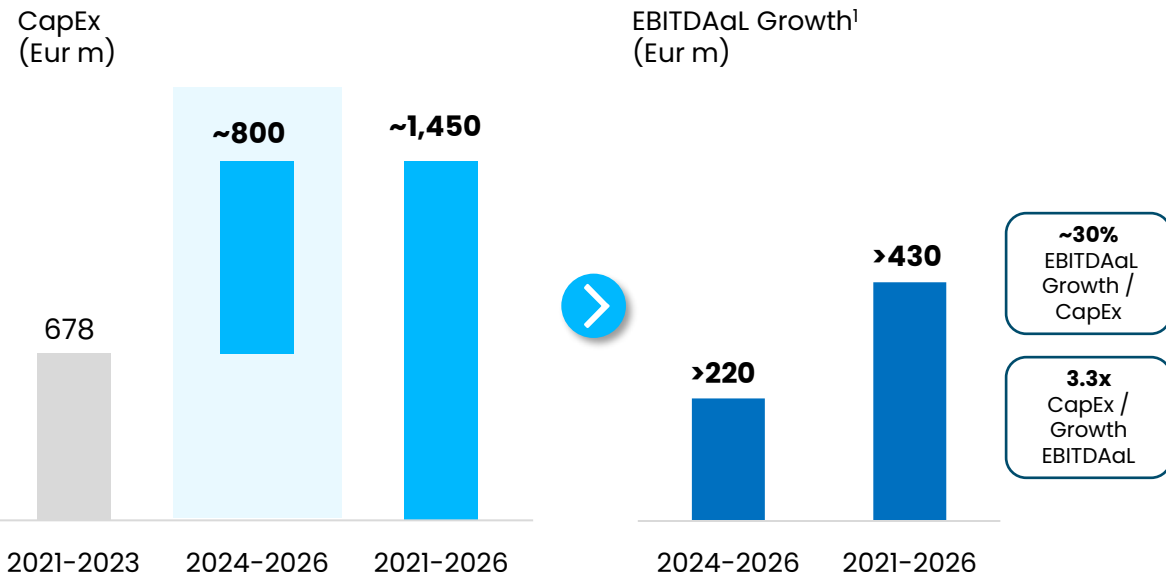
- Continued efforts to renegotiate or buyout land, building on strong track record
- Experienced INWIT real estate team and deployment of specialized agencies to ensure market coverage (fragmented owners base)
- About 2,000 real estate transactions per year, with mix shifting towards more buyouts
- Target to own >20% of land by 2026
- Key source of efficiency underpinning EBITDAaL margin expansion

Notes:

1) Revenue and EBITDAaL per site based on Total Revenues / EBITDAaL figures and total number of macro sites

# CapEx plan with 2-digit IRR, peak in 2024 due to New Sites

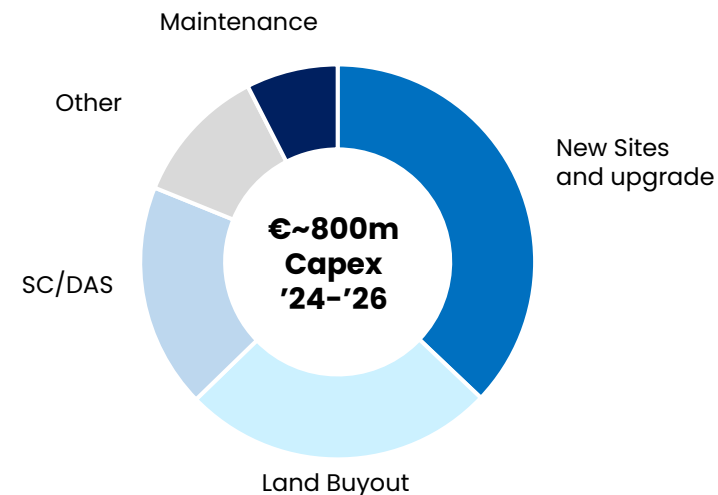
## Capex Plan supporting material EBITDAaL growth



## Highlights

- Capex with 2-digit IRR aiming at growing INWIT asset base
- ~€150m additional capex vs March 2023 plan driven by:
  - DAS Indoor Coverage Solutions
  - Land buyout
  - New sites
- CapEx peak expected in 2024, driven by New Sites phasing

## '24-'26 Capex Breakdown



## Strong Returns Profile: IRR details

Illustrative - Unlevered IRR	1 Tenant	2 Tenants	>2 Tenants
New Sites	Limited/temporary (MSA targets 2 tenants per site)	Mid-high teens	>20%
DAS	Single digit	Mid teens	>20%
Land Buyout	High 1-digit to 2-digit IRR (lease cost savings)		

Notes:  
1) Additional EBITDAaL implied by 2026 guidance mid-point

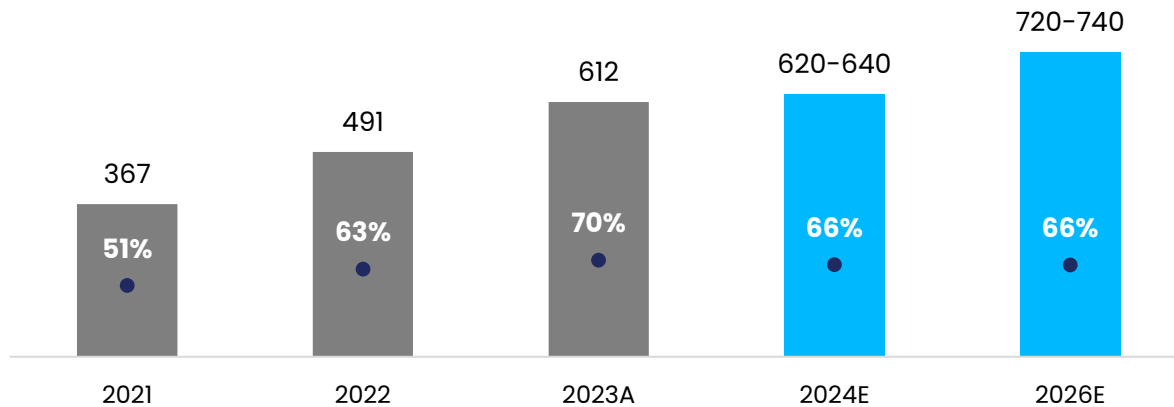
# Structurally high cash flow conversion

- Highly visible EBITDAaL growth, low recurring capex, stable to positive net working capital leading to structurally high cash flow conversion (>65%)
- 2024 Recurring Free Cash Flow reflects EBITDAaL growth, positive Net Working Capital (lower yoy), higher taxes and financial charges (as expected)
- Material tax scheme benefits to continue into 2027 (tax cash out benefits to reduce in 2028)

## Recurring Free Cash Flow trend

€m

- Cash conversion (RFCF/EBITDA)



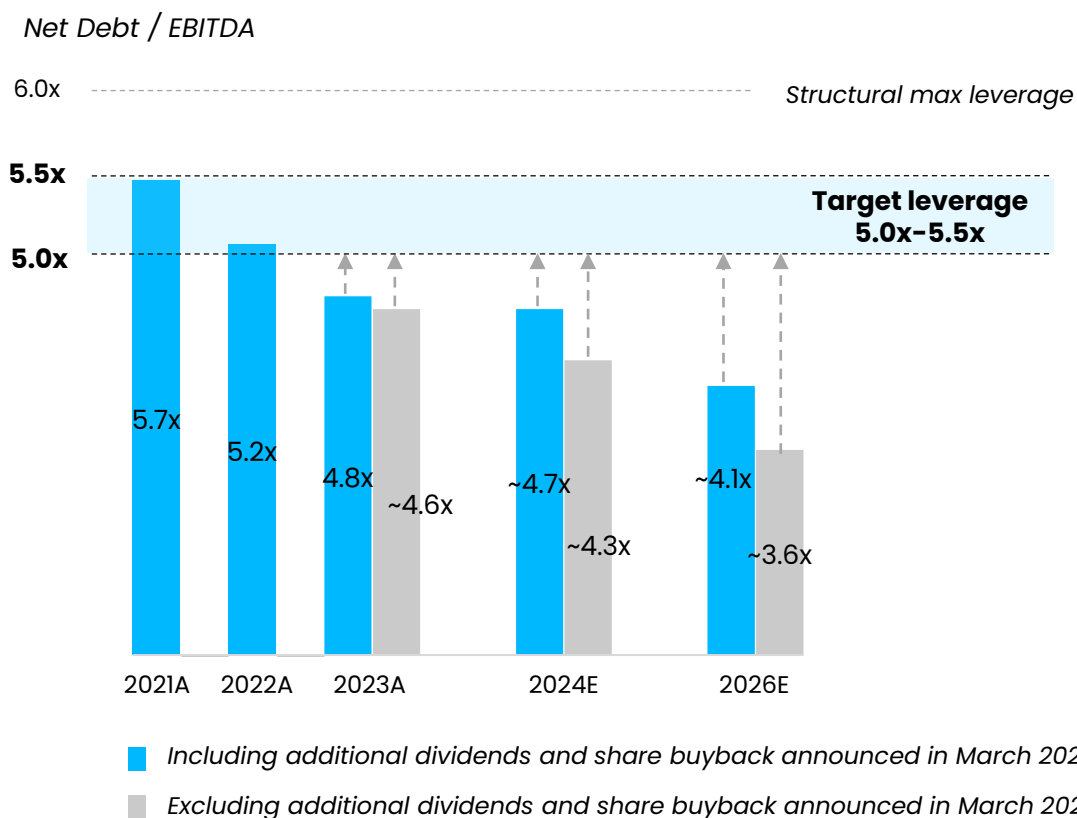
## Structurally high cash flow conversion

- 1 Highly visible EBITDA growth
- 2 Limited Maintenance Capex
- 3 Stable/positive NWC trend
- 4 Stable lease cost given on-going optimization
- 5 Limited Financial Charges

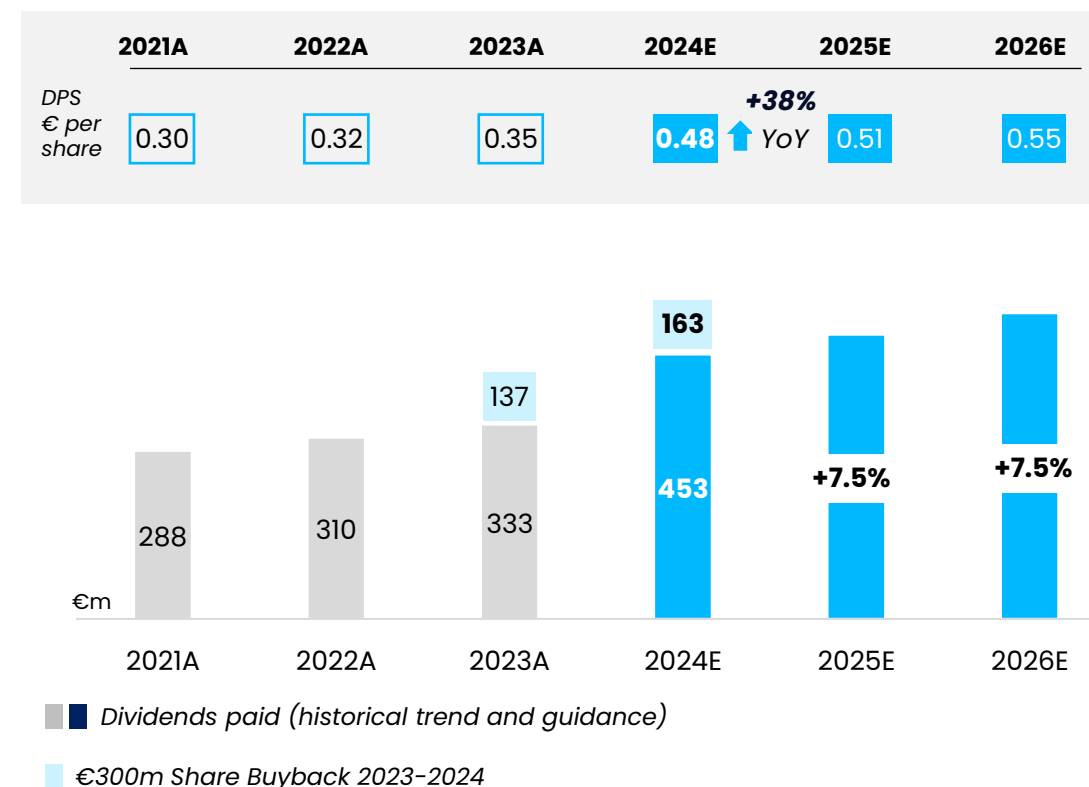
# De-leveraging, shareholder remuneration and balance sheet optionality

- Capital allocation framework confirmed, targeting leverage at 5.0x-5.5x Net Debt / EBITDA
- Full execution of enhanced shareholder remuneration policy in 2024: DPS +7.5% + additional Eur 100m dividends + completion of Eur 300m Share Buyback
- Progressive balance sheet flexibility worth more than Eur 1.5bn by 2026E for additional growth opportunities and/or additional shareholder remuneration

## Target Leverage and Balance Sheet Flexibility



## Shareholder remuneration: track record and policy



Notes:  
 Additional dividend policy and share buyback program to be proposed to 2023 AGM

# Concluding remarks

**Resilient organic growth** based on high visibility MSAs with two tier-1 Anchors and multiple services, client categories

Opportunity to capture market growth in DAS **Indoor Coverage Solutions**

**Lease cost efficiency** driving continued expansion of EBITDAaL margins

Material **CapEx plan at 2-digit returns** to widen asset base and gain scale

Execution of **enhanced shareholder remuneration** + Eur 1.5bn additional balance sheet flexibility by 2026

## **Annex**



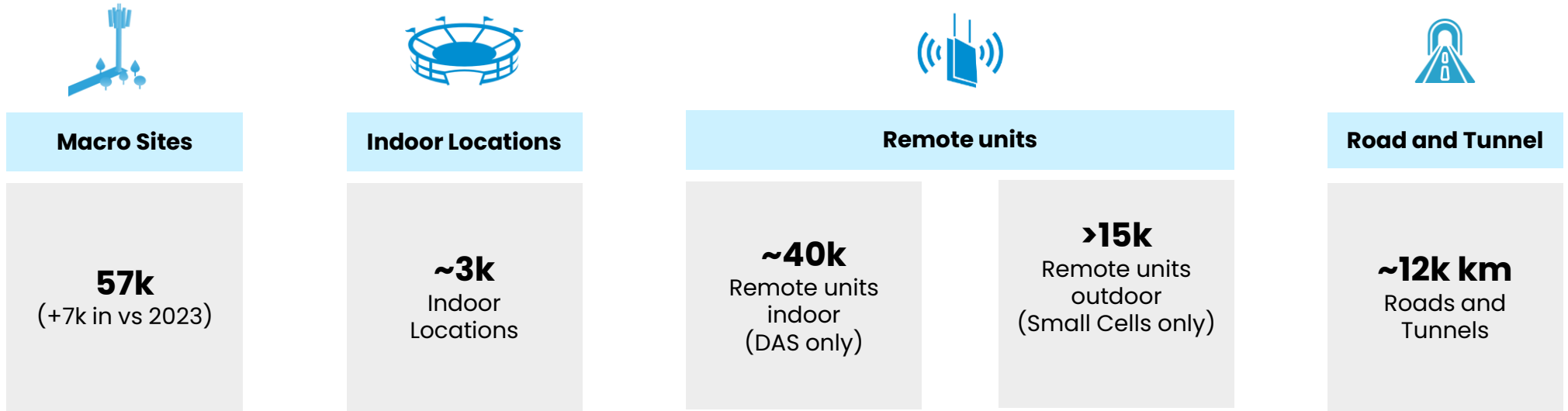
# External scenario: supportive technology trends

## 2023-2026 Technology Trends

- **5G deployment:** current focus on Macro Sites 3.5GHz deployment in urban areas, suburban areas to follow
- **DAS:** growing indoor deployment to manage 5G lower propagation and capacity /coverage shortfalls in high mobile traffic & dense areas
- **Small Cells:** current market focus on macro sites; growing Small Cells deployment expected in the medium-long term
- **Fiber:** enabler for smart city ecosystem, 5G deployment and innovative services (edge, IoT)
- **FWA:** relevant technology with market development focused on specific applications and rural areas
- **IoT:** mobile and LPWA tech enabling use cases such as Utility Metering, Wearables, Smart Buildings, Environment Monitoring, Smart Grids...
- **Edge computing:** next wave of development post hyperscale and regional data centers; Local and Micro edge an opportunity for TowerCos



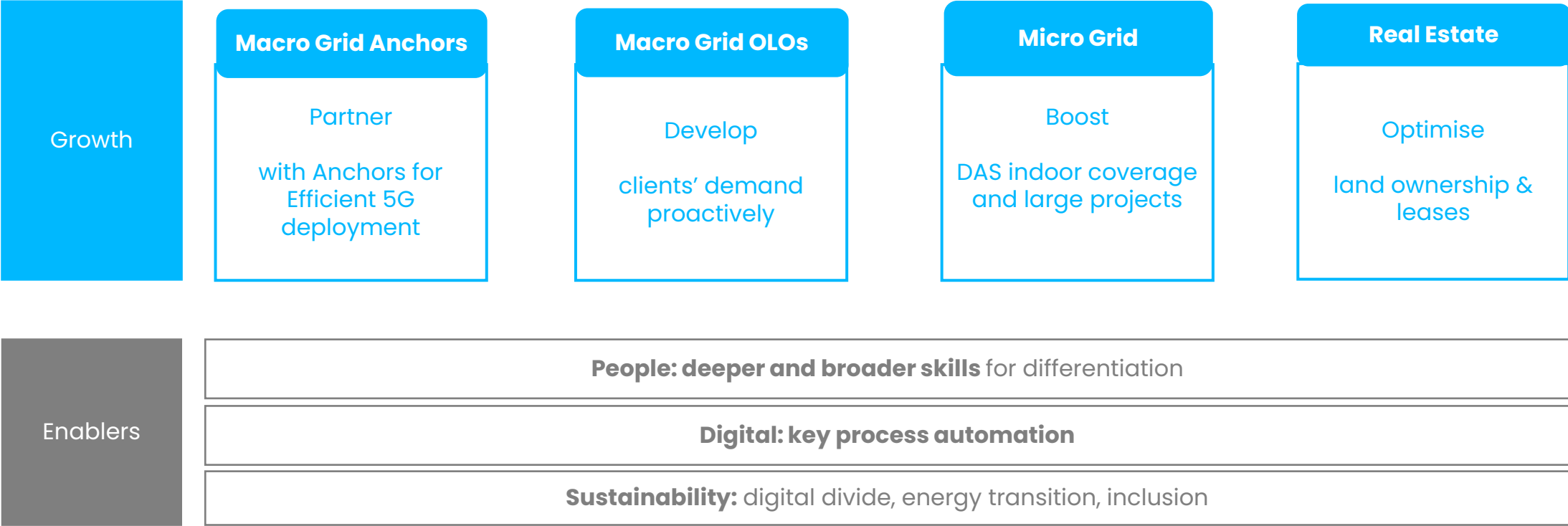
## 2026 Tower Market Potential



Notes:

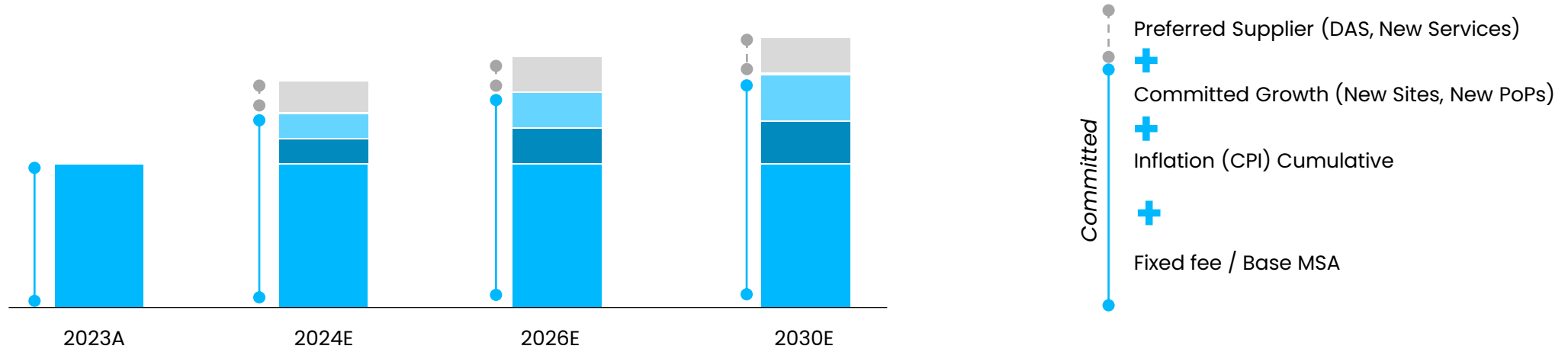
- 1) Ericsson Mobility Report, Western Europe, Nov. 2022
- 2) Source: Altman Solon analysis

# Key strategic pillars to confirm leadership in the digital infrastructure market



# Strong Anchor MSAs with committed growth and downside protection

Anchors MSAs supporting long-term visibility



- Strong MSAs with two tier-1 Anchor Clients
- Contract type: 8 + 8 years renewal cycles with “all or nothing” mechanism, change of control, protection/upgrade features
- Multiple sources of growth:
  - Fixed fee / Base MSA
  - CPI link (100% link to prior year CPI, no cap, 0% floor)
  - Committed growth (New Sites, PoPs, DAS/SC, backhauling)
  - Preferred supplier role for additional services (“First offer” / “Last call” options on sites, PoPs, DAS/Small Cells)
  - Energy pass-through

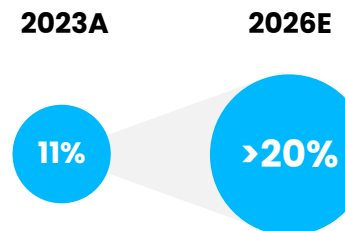
# Cost efficiency across the board

## Ground Lease cost

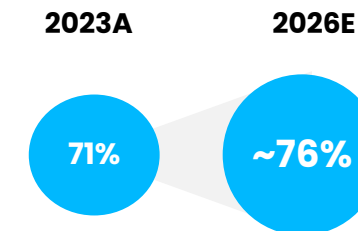
- Continued work on lease cost, tracking ahead of cost reduction targets
- Strong track record in lease cost reduction despite inflation link kicking-in and broader asset base
- Expansion of land buyout programme



## % Land Owned

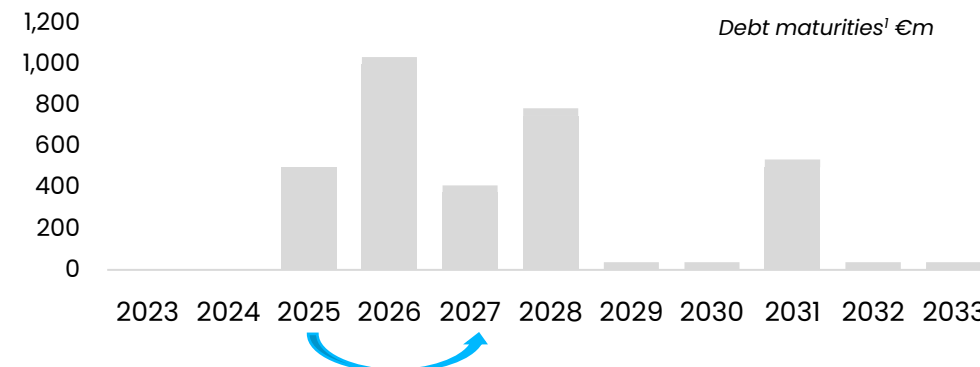


## EBITDAaL Margin %



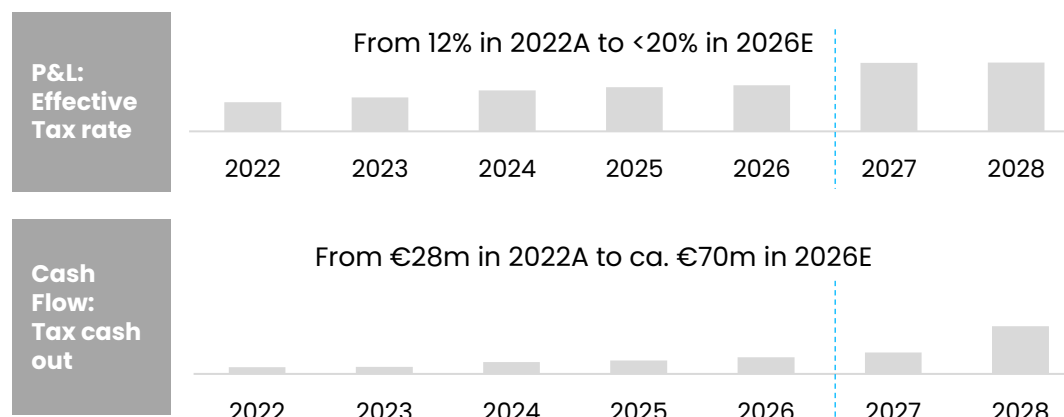
## Financial charges

- Balanced debt profile with no maturities in the short-term
  - Current cost of debt 2.6%
  - >75% fixed / <25% floating rate
  - Average bond maturity about 4.3 years
  - First bond maturity in 2026
  - 2025 €500m ESG term loan (floating rate) – extended to 2027



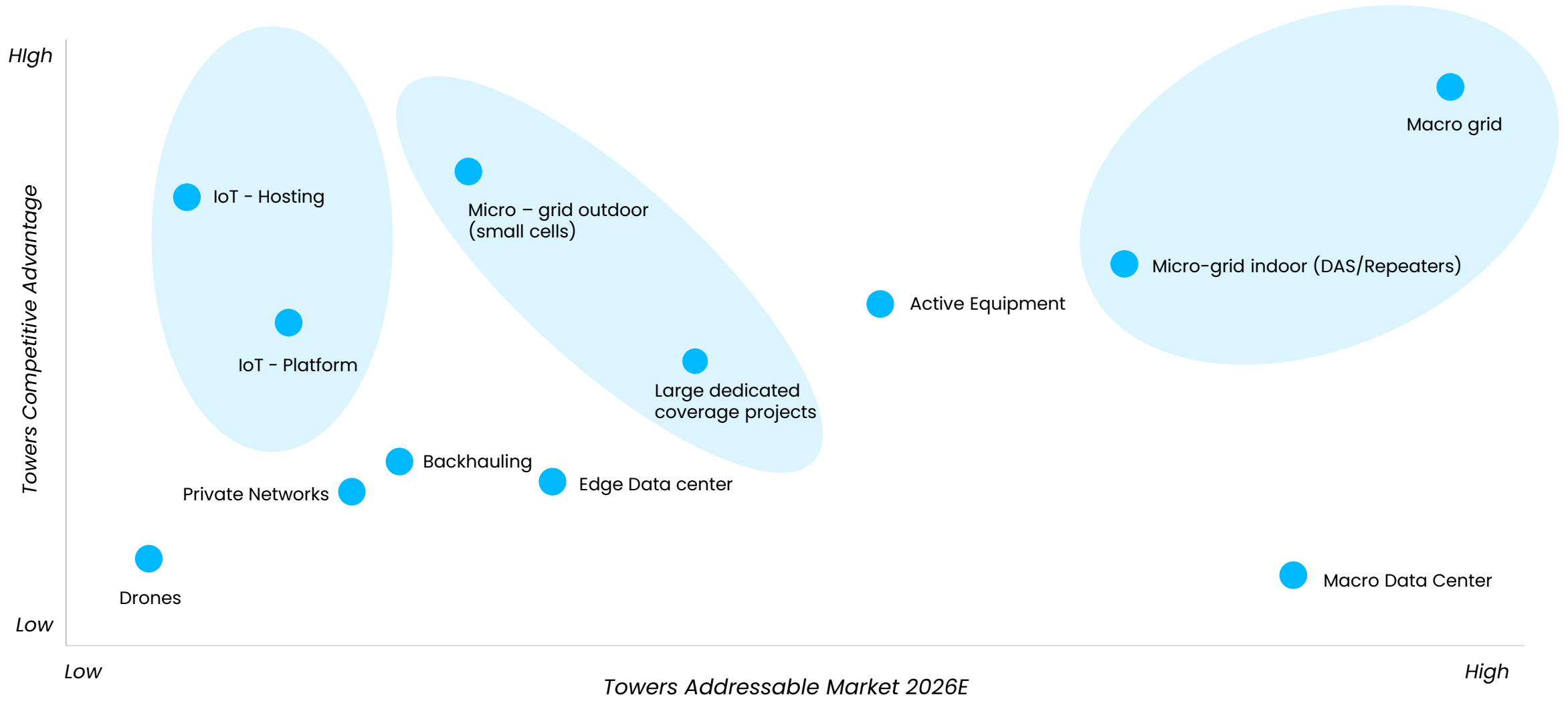
## Taxes

- Two tax schemes with long-term benefits and 2-digit IRRs
  - Presented in November 2020
    - Applied on €2bn goodwill from Vodafone merger
    - €114m p.a. cash benefits in 2022-2026 (RFCF)
    - 2027 RFCF to still benefit from lower cash taxes
    - End of benefits in 2028 RFCF
  - Presented in March 2021, subsequently modified
    - Applied on €1.4bn goodwill at YE 2019
    - €8m p.a. cash benefits in 2022-2072 (RFCF)



Notes:  
1: excluding short-term facilities

# Growth opportunity for Towers in core business and adjacent markets



Focus

# P&L FY 2023: industry-leading organic EBITDAaL growth

(Eur m)	FY 2022	FY 2023	YoY
<b>Total Revenues</b>	<b>853.0</b>	<b>960.3</b>	12.6%
One-off Revenues	0.6	0.6	
<b>Recurring Revenues</b>	<b>852.4</b>	<b>959.7</b>	12.6%
Anchors MSA macro sites	699.1	787.1	12.6%
OLOs macro sites and others	121.1	124.7	3.0%
New services	32.2	47.8	48.6%
Opex <sup>1</sup>	73.8	81.0	9.8%
<b>EBITDA<sup>1</sup></b>	<b>779.2</b>	<b>879.2</b>	12.8%
<i>EBITDA margin</i>	91.3%	91.6%	+0.3 p.p.
D&A	363.7	370.5	1.9%
Interests	81.2	112.9	39.1%
Taxes	40.9	56.3	37.6%
<b>Net Income</b>	<b>293.3</b>	<b>339.5</b>	15.7%
<i>Net Income margin</i>	34.4%	35.4%	+1.0 p.p.
Lease costs	192.2	193.6	0.8%
<b>EBITDAaL<sup>1</sup></b>	<b>587.0</b>	<b>685.6</b>	16.8%
<i>EBITDAaL margin</i>	68.8%	71.4%	+2.6 p.p.

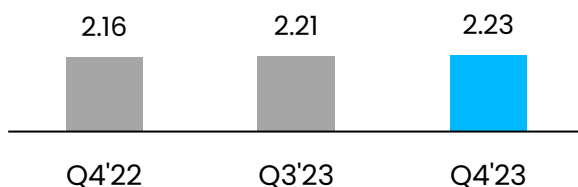
## Highlights

- Solid organic growth with steady quarterly delivery
  - MSA commitments, volume and pricing trend in OLOs
  - New services up 50% yoy driven by DAS indoor coverage
  - Inflation impact based on 2022 average CPI
- Slight EBITDA margin expansion despite OpEx growth to support growth
- D&A trend in line with growing capex
- Interest charges reflect higher gross debt and higher charges on variable portion of gross debt (<25%)
- Real Estate transactions driving lease cost efficiency, nearly offsetting inflation and larger asset base
- +17% EBITDAaL growth with margin up +2.6 p.p. to 71%

Note: 1: 2022 OpEx, EBITDA and EBITDAaL include severance cost for €1.9m; EBITDA and EBITDAaL ex severance cost are equal to €781.1 (EBITDA margin 91%) and €588.9m (EBITDAaL margin 69%) respectively

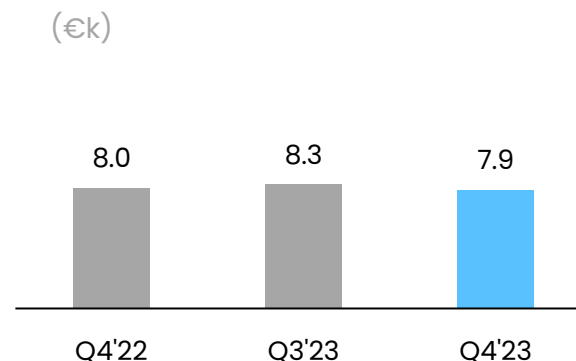
# Asset and cost optimization continues with tangible results

## Tenancy ratio



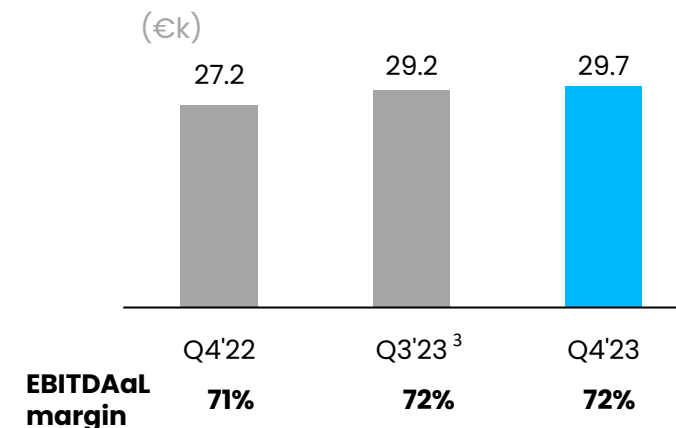
**Best in class tenancy ratio**

## Lease cost per site<sup>1</sup>



**Strong track record in lease cost reduction**

## EBITDAaL per site<sup>2</sup>



**Material and highly visible margin expansion**

### INWIT business model ensures highly visible margin expansion

- **Two Tier-1 anchors** and a role of **neutral host** resulting in one of the **highest tenancy ratio in the sector**
- Tenancy ratio expected to grow significantly, driven by mobile (MNOs and OLOs), FWA and other clients, unlocking **further operating leverage**
- Continued work **on lease cost**, tracking slightly ahead of cost **reduction targets**
- Progressive and visible **EBITDAaL per site expansion**

Notes:

1: Based on annualized quarterly lease cost; 2: Based on annualized quarterly EBITDAaL. Tenancy ratio: occupancy level of sites, computed as ratio of number of clients hosted and available sites.

3: Q3 2022 EBITDAaL margin exclude severance cost for €1.9m

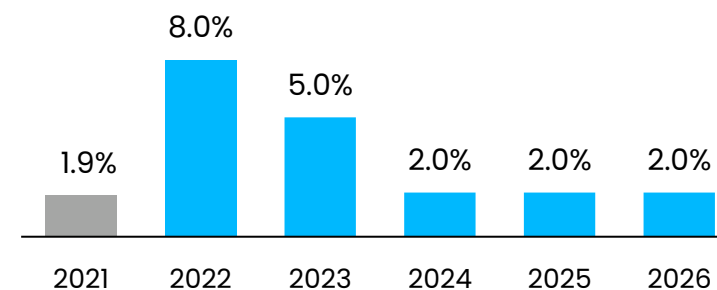
# Strong protection in inflationary environment

Inflation impact on key variables		
Key Figures	% of 2023 Revenues	CPI link mechanics
Revenues	100%	
<b>Anchor MSA macro site</b>	82%	<b>100% linked to prior-year avg CPI (0% floor, no cap)</b> ✓
OLOs, New Services, others	18%	100% linked to 75% of prior year avg CPI
Operating expenses	8%	
Personnel Costs	2%	Based on collective bargaining agreements (hp: linked to CPI)
Other costs (inc. maintenance)	6%	Mainly outsourced (hp: partially linked to short term CPI)
<b>Tower site energy costs</b>	0%	<b>Pass-through to clients (no P&amp;L impact for INWIT)</b> ✓
EBITDA	92%	
Ground Lease Costs	20%	100% linked to 75% of prior year avg CPI (same time lag as revenues)
EBITDAaL	71%	
Financial charges	12%	Gross Debt 80% fixed, 20% floating (linked to EURIBOR)
Capex (total)	30%	Limited impact from rising raw materials

**Inflation sensitivity:  
+1% inflation equals >€5m EBITDAaL**

## Inflation Business Plan assumptions

Inflation assumptions – year average



➔ Prior-year avg CPI applied to P&L



## E



## S



## G



### TOWER AS A SERVICE

2023 progress

- 2040 Net Zero target approval by SBTi
- ISO 50001 Certification
- 98% materials recovery
- Biodiversity projects: fire prevention and air quality monitoring

- + 900 infrastructures
- 448 hospitalities in white/vulnerable areas
- UNI PdR 125/2022 certification on gender equality
- Lost Time Injury Rate: 0,9

- ESG target in MBO/ LTI
- 81% expenditure covered by ESG questionnaire
- ESG rating upgrade
- Tax control framework

Main target 2024-2026

- Carbon Neutrality
- 2,9+ MWp photovoltaic plants
- 17 GWh from energy efficiency
- Biodiversity projects

- To accelerate indoor and outdoor coverage
- To increase hospitalities in white/vulnerable areas
- To reduce gender gap
- To foster Health and safety across the value chain

- Tenancy ratio improvement
- ESG Rating and Index
- Sustainable supply chain
- Anticorruption Management System

Supporting reduction of digital divide and environmental footprint

# ESG: overview of Ratings and Index Memberships



2023	F	D-	D	C-	C	B-	B	A-	A
2022	F	D-	D	C-	C	B-	B	A-	A
2021	F	D-	D	C-	C	B-	B	A-	A
2020	F	D-	D	C-	C	B-	B	A-	A



2023	CCC	B	BB	BBB	A	AA	AAA
2022	CCC	B	BB	BBB	A	AA	AAA
2021	CCC	B	BB	BBB	A	AA	AAA
2020	CCC	B	BB	BBB	A	AA	AAA



2023	19.3/100 - Low risk
2022	19.6/100 - Low risk
2021	19.4/100 - Low risk
2020	25.4/100 - Medium risk



2023	3.5/5.0
2022	3.5/5.0
2021	2.9/5.0
2020	2.2/5.0



2023	D-	D	D+	C-	C	C+	B-	B	B+	A-	A	A+
2022	D-	D	D+	C-	C	C+	B-	B	B+	A-	A	A+



2023	84/100 - A
2022	70/100 - B
2021	53/100 - C
2020	35/100 - D

## ESG Index Membership



# Data book: Cumulated P&L

Currency: €m	3M20	6M20	9M20	FY20	3M21	6M21	9M21	FY21	3M22	6M22	9M22	FY22	3M23	6M23	9M23	FY23
	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)
<b>Revenues</b>	<b>103.0</b>	<b>287.4</b>	<b>473.5</b>	<b>663.4</b>	<b>190.2</b>	<b>383.1</b>	<b>581.2</b>	<b>785.1</b>	<b>207.0</b>	<b>417.7</b>	<b>632.5</b>	<b>853.0</b>	<b>233.6</b>	<b>471.2</b>	<b>713.2</b>	<b>960.3</b>
TIM - MSA macro sites <sup>1</sup>	66.3	146.7	228.4	310.0	82.1	165.7	250.1	333.7	85.7	173.3	259.9	345.1	95.6	195.7	293.5	391.4
VOD - MSA macro sites <sup>1</sup>		80.9	162.6	244.4	82.0	164.9	247.9	331.6	86.6	173.5	262.2	354.0	98.3	194.4	294.6	395.8
OLOs macro sites & Others <sup>2</sup>	24.4	45.5	66.1	89.4	22.9	45.8	70.4	99.6	27.1	55.5	86.6	121.7	30.8	60.8	93.1	125.3
New Services <sup>3</sup>	12.3	14.4	16.5	19.6	3.3	6.7	12.7	20.2	7.6	15.5	23.9	32.2	8.9	20.3	32.0	47.8
<b>Operating Expenses</b>	<b>(14.9)</b>	<b>(27.8)</b>	<b>(41.1)</b>	<b>(59.6)</b>	<b>(17.3)</b>	<b>(34.3)</b>	<b>(51.5)</b>	<b>(70.3)</b>	<b>(18.9)</b>	<b>(37.8)</b>	<b>(57.4)</b>	<b>(73.8)</b>	<b>(19.8)</b>	<b>(41.1)</b>	<b>(60.0)</b>	<b>(81.0)</b>
Ground Lease	(0.4)	(1.0)	(2.0)	(2.3)	(1.5)	(2.1)	(3.5)	(5.2)	(1.1)	(1.1)	(1.3)	(2.5)	(0.1)	(0.1)	(1.0)	(1.9)
Other OpEx	(11.7)	(19.2)	(27.3)	(39.1)	(10.4)	(22.0)	(33.7)	(46.7)	(12.9)	(26.5)	(40.3)	(50.0)	(14.5)	(31.2)	(45.2)	(60.6)
Personnel Costs	(2.8)	(7.6)	(11.8)	(18.2)	(5.4)	(10.2)	(14.3)	(18.4)	(4.9)	(10.2)	(15.8)	(21.4)	(5.2)	(9.7)	(13.8)	(18.6)
<b>EBITDA</b>	<b>88.0</b>	<b>259.6</b>	<b>432.4</b>	<b>603.8</b>	<b>173.0</b>	<b>348.9</b>	<b>529.8</b>	<b>714.9</b>	<b>188.1</b>	<b>379.8</b>	<b>575.1</b>	<b>779.2</b>	<b>213.8</b>	<b>430.2</b>	<b>653.2</b>	<b>879.2</b>
D&A and Write-off	(31.3)	(130.4)	(225.6)	(313.1)	(89.2)	(177.9)	(268.0)	(360.1)	(92.4)	(182.0)	(271.5)	(363.7)	(91.3)	(184.1)	(278.8)	(370.5)
<b>EBIT</b>	<b>56.7</b>	<b>129.2</b>	<b>206.8</b>	<b>290.7</b>	<b>83.8</b>	<b>171.0</b>	<b>261.8</b>	<b>354.7</b>	<b>95.7</b>	<b>197.9</b>	<b>303.6</b>	<b>415.5</b>	<b>122.5</b>	<b>246.0</b>	<b>374.4</b>	<b>508.7</b>
Interest	(9.5)	(26.9)	(47.5)	(69.8)	(21.5)	(47.9)	(70.1)	(90.1)	(18.8)	(37.8)	(57.5)	(81.2)	(25.0)	(51.8)	(82.1)	(112.9)
Taxes & Others	(13.7)	(30.6)	(47.4)	(64.3)	(18.9)	(28.0)	(42.1)	(73.3)	(8.9)	(18.1)	(29.1)	(40.9)	(14.6)	(30.5)	(43.4)	(56.3)
<b>NET INCOME</b>	<b>33.5</b>	<b>71.7</b>	<b>111.9</b>	<b>156.7</b>	<b>43.5</b>	<b>95.0</b>	<b>149.6</b>	<b>191.4</b>	<b>68.1</b>	<b>142.0</b>	<b>217.0</b>	<b>293.3</b>	<b>82.9</b>	<b>163.7</b>	<b>248.9</b>	<b>339.5</b>
<i>One-off details</i>																
<b>One-off Revenues</b>	<b>6.8</b>	<b>6.8</b>	<b>6.8</b>	<b>8.2</b>	<b>0.6</b>	<b>0.7</b>	<b>1.6</b>	<b>3.3</b>				<b>0.6</b>	<b>0.2</b>	<b>0.3</b>	<b>0.5</b>	<b>0.6</b>
<b>One-off Expenses</b>	<b>(5.0)</b>	<b>(6.8)</b>	<b>(6.8)</b>	<b>(6.8)</b>				<b>(2.5)</b>	<b>(0.9)</b>	<b>(0.9)</b>	<b>(2.8)</b>	<b>(2.8)</b>				
<b>EBITDAaL</b>	<b>57.0</b>	<b>175.9</b>	<b>296.9</b>	<b>418.7</b>	<b>123.9</b>	<b>251.1</b>	<b>383.4</b>	<b>520.0</b>	<b>139.3</b>	<b>282.8</b>	<b>429.4</b>	<b>587.0</b>	<b>165.6</b>	<b>333.1</b>	<b>506.9</b>	<b>685.6</b>
<b>EBITDA Margin</b>	<b>85.5%</b>	<b>90.3%</b>	<b>91.3%</b>	<b>91.0%</b>	<b>90.9%</b>	<b>91.1%</b>	<b>91.1%</b>	<b>91.1%</b>	<b>90.9%</b>	<b>90.9%</b>	<b>90.9%</b>	<b>91.3%</b>	<b>91.5%</b>	<b>91.3%</b>	<b>91.6%</b>	<b>91.6%</b>
<b>TAX rate (on EBT)</b>	<b>29.0%</b>	<b>30.0%</b>	<b>29.7%</b>	<b>29.1%</b>	<b>30.3%</b>	<b>22.8%</b>	<b>22.0%</b>	<b>27.7%</b>	<b>11.6%</b>	<b>11.3%</b>	<b>11.8%</b>	<b>12.2%</b>	<b>15.0%</b>	<b>15.7%</b>	<b>14.9%</b>	<b>14.2%</b>
<b>Net Income on Sales</b>	<b>32.5%</b>	<b>24.9%</b>	<b>23.6%</b>	<b>23.6%</b>	<b>22.8%</b>	<b>24.8%</b>	<b>25.7%</b>	<b>24.4%</b>	<b>32.9%</b>	<b>34.0%</b>	<b>34.3%</b>	<b>34.4%</b>	<b>35.5%</b>	<b>34.7%</b>	<b>34.9%</b>	<b>35.4%</b>

Note:

Note 1: MSA= Master Service Agreement with TIM and Vodafone, macro sites only. Note 2: OLO & Others refer mainly to revenues from OLOs macro sites and other revenues, such as installation.

Note 3: New Services refer to revenues related to Small Cells, DAS, Backhauling by all customers (both Anchors and OLOs). EBITDAaL calculated based on contractual rental fee incurred in the period.

# Data book: Quarterly P&L

Currency: €m	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23	Q4 23
	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)
<b>Revenues</b>	<b>103.0</b>	<b>184.4</b>	<b>186.1</b>	<b>189.9</b>	<b>190.2</b>	<b>192.9</b>	<b>198.1</b>	<b>203.9</b>	<b>207.0</b>	<b>210.7</b>	<b>214.8</b>	<b>220.5</b>	<b>233.6</b>	<b>237.6</b>	<b>242.0</b>	<b>247.1</b>
TIM - MSA macro sites <sup>1</sup>	66.3	80.4	81.7	81.7	82.1	83.6	84.4	83.6	85.7	87.5	86.6	85.2	95.6	100.1	97.8	97.9
VOD - MSA macro sites <sup>1</sup>		80.9	81.7	81.8	82.0	82.9	83.0	83.6	86.6	86.9	88.7	91.9	98.3	96.0	100.2	101.2
OLOs macro sites & Others <sup>2</sup>	24.4	21.1	20.6	23.3	22.9	23.0	24.6	29.2	27.1	28.3	31.1	35.1	30.8	30.1	32.3	32.2
New Services <sup>3</sup>	12.3	2.1	2.1	3.2	3.3	3.4	6.0	7.5	7.6	7.9	8.4	8.3	8.9	11.5	11.7	15.8
<b>Operating Expenses</b>	<b>(14.9)</b>	<b>(12.9)</b>	<b>(13.3)</b>	<b>(18.5)</b>	<b>(17.3)</b>	<b>(17.0)</b>	<b>(17.2)</b>	<b>(18.8)</b>	<b>(18.9)</b>	<b>(19.0)</b>	<b>(19.6)</b>	<b>(16.4)</b>	<b>(19.8)</b>	<b>(21.3)</b>	<b>(19.0)</b>	<b>(21.0)</b>
Ground Lease	(0.4)	(0.6)	(1.0)	(0.3)	(1.5)	(0.7)	(1.4)	(1.6)	(1.1)	(0.0)	(0.2)	(1.1)	(0.1)	(0.0)	(0.9)	(0.9)
Other OpEx	(11.7)	(7.5)	(8.1)	(11.8)	(10.4)	(11.6)	(11.7)	(13.0)	(12.9)	(13.6)	(13.8)	(9.6)	(14.5)	(16.8)	(14.0)	(15.3)
Personnel Costs	(2.8)	(4.8)	(4.2)	(6.4)	(5.4)	(4.7)	(4.1)	(4.1)	(4.9)	(5.3)	(5.6)	(5.6)	(5.2)	(4.5)	(4.0)	(4.8)
<b>EBITDA</b>	<b>88.0</b>	<b>171.6</b>	<b>172.8</b>	<b>171.4</b>	<b>173.0</b>	<b>175.9</b>	<b>180.9</b>	<b>185.1</b>	<b>188.1</b>	<b>191.7</b>	<b>195.2</b>	<b>204.1</b>	<b>213.8</b>	<b>216.4</b>	<b>223.0</b>	<b>226.1</b>
D&A and Write-off	(31.3)	(99.1)	(95.2)	(87.5)	(89.2)	(88.7)	(90.1)	(92.2)	(92.4)	(89.6)	(89.5)	(92.2)	(91.3)	(92.9)	(94.6)	(91.7)
<b>EBIT</b>	<b>56.7</b>	<b>72.5</b>	<b>77.6</b>	<b>83.9</b>	<b>83.8</b>	<b>87.1</b>	<b>90.8</b>	<b>93.0</b>	<b>95.7</b>	<b>102.2</b>	<b>105.7</b>	<b>111.9</b>	<b>122.5</b>	<b>123.5</b>	<b>128.4</b>	<b>134.4</b>
Interest	(9.5)	(17.4)	(20.6)	(22.3)	(21.5)	(26.4)	(22.1)	(20.0)	(18.8)	(19.0)	(19.8)	(23.7)	(25.0)	(26.8)	(30.3)	(30.9)
Taxes & Others	(13.7)	(16.9)	(16.7)	(16.9)	(18.9)	(9.2)	(14.0)	(31.2)	(8.9)	(9.2)	(11.0)	(11.8)	(14.6)	(15.9)	(12.9)	(12.9)
<b>NET INCOME</b>	<b>33.5</b>	<b>38.1</b>	<b>40.3</b>	<b>44.7</b>	<b>43.5</b>	<b>51.5</b>	<b>54.6</b>	<b>41.8</b>	<b>68.1</b>	<b>73.9</b>	<b>75.0</b>	<b>76.3</b>	<b>82.9</b>	<b>80.8</b>	<b>85.1</b>	<b>90.6</b>
<i>One-off details</i>																
One-off Revenues	<b>6.8</b>			1.4	<b>0.6</b>	<b>0.1</b>	<b>0.9</b>	1.7				0.6	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	0.2
One-off Expenses	<b>(5.0)</b>	<b>(1.8)</b>						(2.5)	<b>(0.9)</b>		<b>(1.9)</b>					
<b>EBITDAaL</b>	<b>57.0</b>	<b>118.9</b>	<b>121.0</b>	<b>121.7</b>	<b>123.9</b>	<b>127.2</b>	<b>132.3</b>	<b>136.6</b>	<b>139.3</b>	<b>143.5</b>	<b>146.6</b>	<b>157.6</b>	<b>165.6</b>	<b>167.6</b>	<b>173.8</b>	<b>178.7</b>
<b>EBITDA Margin</b>	85.5%	93.0%	92.9%	90.3%	90.9%	91.2%	91.3%	90.8%	90.9%	91.0%	90.9%	92.6%	91.5%	91.1%	92.2%	91.5%
<b>TAX rate (on EBT)</b>	29.0%	30.8%	29.3%	27.4%	30.3%	15.1%	20.5%	42.7%	11.6%	11.1%	12.8%	13.4%	15.0%	16.4%	13.2%	12.4%
<b>Net Income on Sales</b>	32.5%	20.7%	21.7%	23.5%	22.8%	26.7%	27.6%	20.5%	32.9%	35.1%	34.9%	34.6%	35.5%	34.0%	35.2%	36.7%

Note:

Note 1: MSA= Master Service Agreement with TIM and Vodafone, macro sites only. Note 2: OLO & Others refer mainly to revenues from OLOs macro sites and other revenues, such as installation.

Note 3: New Services refer to revenues related to Small Cells, DAS, Backhauling by all customers (both Anchors and OLOs). EBITDAaL calculated based on contractual rental fee incurred in the period.

# Data book: Balance Sheet

Currency: €m	3M20	6M20	9M20	FY20	3M21	6M21	9M21	FY21	3M22	6M22	9M22	FY22	3M23	6M23	9M23	FY23
	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)
Goodwill	6,712	6,113	6,113	6,113	6,113	6,113	6,113	6,147	6,147	6,147	6,147	6,147	6,147	6,156	6,156	6,154
Tangible assets	783	778	798	812	802	815	821	876	877	886	903	933	964	998	1,047	1,110
Other intangible fixed assets	13	810	786	762	744	722	696	693	666	640	617	589	556	523	498	480
Other fixed assets (deferred taxes)																
Rights of Use on Third Party Assets	1,168	1,230	1,149	1,140	1,107	1,072	1,050	1,078	1,096	1,094	1,091	1,092	1,128	1,185	1,175	1,149
<b>Fixed assets</b>	<b>8,677</b>	<b>8,930</b>	<b>8,846</b>	<b>8,827</b>	<b>8,766</b>	<b>8,722</b>	<b>8,679</b>	<b>8,794</b>	<b>8,786</b>	<b>8,767</b>	<b>8,758</b>	<b>8,761</b>	<b>8,794</b>	<b>8,862</b>	<b>8,876</b>	<b>8,892</b>
Net Working Capital	64	94	24	(34)	(9)	343	370	214	225	288	281	216	248	202	153	57
Shareholders dividend	(570)	(0)														
<b>Current assets/liabilities</b>	<b>(506)</b>	<b>94</b>	<b>24</b>	<b>(34)</b>	<b>(9)</b>	<b>343</b>	<b>370</b>	<b>214</b>	<b>225</b>	<b>288</b>	<b>281</b>	<b>216</b>	<b>248</b>	<b>202</b>	<b>153</b>	<b>57</b>
ARO fund	(217)	(218)	(220)	(221)	(221)	(223)	(224)	(228)	(229)	(229)	(230)	(225)	(226)	(230)	(233)	(235)
Deferred taxes Fund	(81)	(335)	(346)	(277)	(296)	(301)	(314)	(239)	(232)	(226)	(220)	(204)	(202)	(202)	(198)	(165)
Other LT Net Assets/liabilities	(30)	-	(3)	(3)	(3)	(3)	(4)	(4)	(4)	(4)	(4)	(4)	(5)	(5)	(5)	(5)
<b>Non-Current assets/liabilities</b>	<b>(328)</b>	<b>(553)</b>	<b>(569)</b>	<b>(501)</b>	<b>(521)</b>	<b>(527)</b>	<b>(542)</b>	<b>(471)</b>	<b>(465)</b>	<b>(459)</b>	<b>(454)</b>	<b>(433)</b>	<b>(433)</b>	<b>(437)</b>	<b>(436)</b>	<b>(405)</b>
<b>Invested Capital</b>	<b>7,842</b>	<b>8,471</b>	<b>8,301</b>	<b>8,292</b>	<b>8,236</b>	<b>8,538</b>	<b>8,508</b>	<b>8,537</b>	<b>8,546</b>	<b>8,596</b>	<b>8,585</b>	<b>8,545</b>	<b>8,609</b>	<b>8,626</b>	<b>8,592</b>	<b>8,544</b>
Share Capital	600	600	600	600	600	600	600	600	600	600	600	600	600	600	600	600
Legal Reserve	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120
Reserves	3,830	3,703	3,703	3,703	3,860	3,572	3,572	3,572	3,762	3,453	3,453	3,453	3,747	3,404	3,348	3,277
CY P&L (Fully distributable)	34	72	113	157	43	95	150	191	68	142	217	293	83	164	249	339
<b>Total Net Equity</b>	<b>4,583</b>	<b>4,495</b>	<b>4,536</b>	<b>4,580</b>	<b>4,624</b>	<b>4,387</b>	<b>4,442</b>	<b>4,484</b>	<b>4,550</b>	<b>4,315</b>	<b>4,390</b>	<b>4,466</b>	<b>4,550</b>	<b>4,288</b>	<b>4,317</b>	<b>4,336</b>
Long-Term Debt	2,196	1,658	2,023	2,767	2,769	2,767	3,018	3,018	3,018	3,018	3,019	3,069	3,030	3,031	3,032	3,033
IFRS16 Long term debt	904	972	933	893	843	824	806	831	834	828	822	810	826	873	853	822
IFRS16 Short term debt	178	176	141	159	172	153	150	151	151	151	150	152	153	157	160	160
Short term debt	21	1,218	788	13	17	432	141	149	58	326	242	121	102	380	289	287
Cash & Cash equivalents	(40)	(48)	(118)	(120)	(188)	(25)	(49)	(96)	(64)	(41)	(38)	(73)	(52)	(104)	(59)	(95)
<b>Total Net Financial Position</b>	<b>3,259</b>	<b>3,976</b>	<b>3,765</b>	<b>3,712</b>	<b>3,612</b>	<b>4,151</b>	<b>4,066</b>	<b>4,053</b>	<b>3,997</b>	<b>4,282</b>	<b>4,195</b>	<b>4,079</b>	<b>4,060</b>	<b>4,339</b>	<b>4,275</b>	<b>4,207</b>
<b>Total sources of financing</b>	<b>7,842</b>	<b>8,471</b>	<b>8,301</b>	<b>8,292</b>	<b>8,236</b>	<b>8,538</b>	<b>8,508</b>	<b>8,537</b>	<b>8,546</b>	<b>8,596</b>	<b>8,585</b>	<b>8,545</b>	<b>8,609</b>	<b>8,626</b>	<b>8,592</b>	<b>8,544</b>

NFP/EBITDA 4.9 x 5.9 x 5.5 x 5.4 x 5.2 x 5.9 x 5.6 x 5.5 x 5.3 x 5.6 x 5.4 x 5.0 x 4.7 x 5.0 x 4.8 x 4.7 x

# Data book: Cash Flow

Currency: €m	3M20	6M20	9M20	FY20	3M21	6M21	9M21	FY21	3M22	6M22	9M22	FY22	3M23	6M23	9M23	FY23
	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)	(Jan-Mar)	(Jan-Jun)	(Jan-Sep)	(Jan-Dec)
EBITDA Recurring	86.3	259.5	432.4	<b>602.4</b>	172.4	348.2	528.1	<b>714.1</b>	189.0	380.7	577.9	<b>781.4</b>	213.6	429.9	652.7	<b>878.6</b>
Recurring CAPEX		(3.2)	(3.8)	<b>(16.8)</b>	(1.8)	(8.0)	(11.6)	<b>(17.4)</b>	(5.4)	(12.3)	(19.2)	<b>(23.2)</b>	(5.6)	(9.5)	(15.6)	<b>(20.6)</b>
<b>EBITDA – Recurring CAPEX</b>	<b>86.3</b>	<b>256.3</b>	<b>428.6</b>	<b>585.6</b>	<b>170.7</b>	<b>340.1</b>	<b>516.5</b>	<b>696.7</b>	<b>183.6</b>	<b>368.5</b>	<b>558.7</b>	<b>758.2</b>	<b>208.1</b>	<b>420.3</b>	<b>637.0</b>	<b>858.0</b>
Change in Net Working Capital	(4.7)	(15.9)	30.0	54.5	(18.2)	10.1	4.4	27.1	4.0	(1.0)	0.7	10.9	(5.5)	31.2	49.4	42.2
Change in Net Working Capital non Recurring	-	-	(57.8)	(57.8)												
<b>Operating Free Cash Flow</b>	<b>81.5</b>	<b>240.4</b>	<b>400.8</b>	<b>582.3</b>	<b>152.5</b>	<b>350.3</b>	<b>521.0</b>	<b>723.8</b>	<b>187.7</b>	<b>367.5</b>	<b>559.3</b>	<b>769.1</b>	<b>202.5</b>	<b>451.6</b>	<b>686.4</b>	<b>900.2</b>
Tax Cash-Out		(22.8)	(24.1)	(93.3)		(51.9)	(56.3)	(110.2)		(23.8)	(23.8)	(27.9)	(1.4)	(6.2)	(6.2)	(13.6)
Lease payment Recurring	(29.7)	(85.4)	(133.2)	(196.7)	(51.1)	(103.6)	(151.6)	(201.9)	(58.4)	(103.0)	(150.0)	(200.0)	(58.5)	(106.4)	(154.4)	(209.0)
Financial Charges	(1.5)	(2.5)	(16.3)	(20.5)	(8.3)	(10.3)	(31.6)	(45.3)	(2.7)	(13.0)	(35.0)	(49.8)	(6.0)	(15.5)	(48.0)	(66.1)
<b>Recurring Cash Flow</b>	<b>50.3</b>	<b>129.8</b>	<b>227.2</b>	<b>271.8</b>	<b>93.1</b>	<b>184.4</b>	<b>281.4</b>	<b>366.5</b>	<b>126.6</b>	<b>227.7</b>	<b>350.5</b>	<b>491.4</b>	<b>136.7</b>	<b>323.5</b>	<b>477.8</b>	<b>611.5</b>
One-off Items	(0.3)	(0.3)	(0.3)	1.1	0.6	0.7	1.6	0.7	(0.9)	(0.9)	(2.8)	(2.2)	0.2	0.3	0.5	0.6
Change in trade payables related to Dev. CAPEX	(10.2)	(2.0)	19.4	29.3	(6.2)	(9.9)	(27.2)	56.3	(62.9)	(66.7)	(66.9)	(37.3)	(24.7)	(36.9)	(25.9)	(12.9)
Development CAPEX	(8.1)	(21.5)	(64.2)	(101.9)	(16.2)	(46.4)	(69.8)	(199.1)	(26.4)	(58.2)	(98.7)	(163.8)	(51.6)	(107.5)	(177.9)	(269.4)
Goodwill tax scheme pre-payment						(334.0)	(334.0)	(334.0)		(14.0)	(14.0)	(14.0)		(14.0)	(14.0)	(14.0)
Price adjustment				18.7												
Other Change in Net Working Capital			57.8	63.4	(3.0)	(2.6)	(1.6)	(0.0)	32.7	(1.2)	(8.2)	(6.5)	(7.7)	6.7	5.2	63.3
<b>Free Cash Flow to Equity</b>	<b>31.7</b>	<b>106.0</b>	<b>239.9</b>	<b>282.4</b>	<b>68.2</b>	<b>(207.9)</b>	<b>(149.7)</b>	<b>(109.6)</b>	<b>69.1</b>	<b>86.7</b>	<b>159.9</b>	<b>267.5</b>	<b>52.7</b>	<b>172.0</b>	<b>265.6</b>	<b>379.1</b>
Purchase/sale of treasury shares					(0.5)	(0.5)	(0.5)	(0.5)	(2.1)	(2.1)	(2.1)	(2.1)		(8.6)	(64.5)	(136.2)
Financial investments	(2,140.0)	(2,140.0)	(2,140.2)	(2,140.2)												
Other Financial Charges	(3.3)	(12.5)	(12.3)	(10.0)	(5.6)	(14.3)	(8.2)	(6.9)	(8.9)	(11.7)	(3.4)	(4.4)	(11.9)	(21.5)	(10.8)	(14.5)
Other variations	(8.4)	(28.7)	(26.2)	(38.6)		(7.0)	(7.0)	(7.0)	0.2							
Dividend Paid		(696.6)	(696.7)	(696.9)		(283.9)	(284.1)	(286.8)	(0.0)	(305.2)	(306.5)	(307.5)	(3.3)	(332.8)	(335.1)	(336.2)
<b>Net Cash Flow</b>	<b>(2,119.9)</b>	<b>(2,771.8)</b>	<b>(2,635.5)</b>	<b>(2,603.3)</b>	<b>62.1</b>	<b>(513.5)</b>	<b>(449.3)</b>	<b>(410.8)</b>	<b>58.3</b>	<b>(232.3)</b>	<b>(152.1)</b>	<b>(46.5)</b>	<b>37.4</b>	<b>(190.9)</b>	<b>(144.8)</b>	<b>(107.9)</b>
Impact IFRS16	(2.4)	(69.0)	6.0	27.7	37.2	74.3	95.2	69.3	(1.9)	3.9	10.4	20.9	(18.5)	(69.2)	(51.5)	(20.7)
<b>Net Cash Flow after adoption IFRS16</b>	<b>(2,122.3)</b>	<b>(2,840.8)</b>	<b>(2,629.5)</b>	<b>(2,575.6)</b>	<b>99.4</b>	<b>(439.2)</b>	<b>(354.2)</b>	<b>(341.4)</b>	<b>56.3</b>	<b>(228.4)</b>	<b>(141.7)</b>	<b>(25.6)</b>	<b>18.9</b>	<b>(260.0)</b>	<b>(196.4)</b>	<b>(128.6)</b>
Net Debt Beginning of Period	712.4	3,258.4	3,976.9	<b>3,765.6</b>	3,711.7	3,711.7	3,711.7	<b>3,711.7</b>	4,053.1	4,053.1	4,053.1	<b>4,053.1</b>	4,078.7	4,078.7	4,078.7	<b>4,078.7</b>
<b>Net Debt End of Period Inwit Stand Alone</b>	<b>2,834.7</b>	<b>3,553.2</b>	<b>3,341.9</b>	<b>3,288.0</b>	<b>3,612.3</b>	<b>4,150.9</b>	<b>4,065.9</b>	<b>4,053.1</b>	<b>3,996.8</b>	<b>4,281.5</b>	<b>4,194.9</b>	<b>4,078.7</b>	<b>4,059.8</b>	<b>4,338.7</b>	<b>4,275.1</b>	<b>4,207.3</b>
Vodafone contribution	423.7	423.7	423.7	<b>423.7</b>												
<b>Net Debt End of Period</b>	<b>3,258.4</b>	<b>3,976.9</b>	<b>3,765.6</b>	<b>3,711.7</b>	<b>3,612.3</b>	<b>4,150.9</b>	<b>4,065.9</b>	<b>4,053.1</b>	<b>3,996.8</b>	<b>4,281.5</b>	<b>4,194.9</b>	<b>4,078.7</b>	<b>4,059.8</b>	<b>4,338.7</b>	<b>4,275.1</b>	<b>4,207.3</b>
<b>CAPEX (total)</b>	<b>(8.1)</b>	<b>(33.7)</b>	<b>(68.0)</b>	<b>(118.7)</b>	<b>(18.0)</b>	<b>(54.4)</b>	<b>(81.4)</b>	<b>(216.5)</b>	<b>(31.8)</b>	<b>(70.5)</b>	<b>(117.9)</b>	<b>(187.0)</b>	<b>(57.2)</b>	<b>(117.1)</b>	<b>(193.6)</b>	<b>(290.0)</b>

# Data book: Operational KPIs

Figures in #k	1Q20	2Q20	3Q20	4Q20	1Q21 <sup>1</sup>	2Q21	3Q21	4Q21 <sup>3</sup>	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23
	3M20 (Jan-Mar)	6M20 (Jan-Jun)	9M20 (Jan-Sep)	FY20 (Jan-Dec)	3M21 (Jan-Mar)	6M21 (Jan-Jun)	9M21 (Jan-Sep)	FY21 (Jan-Dec)	3M22 (Jan-Mar)	6M22 (Jan-Jun)	9M22 (Jan-Sep)	FY22 (Jan-Dec)	3M23 (Jan-Mar)	6M23 (Jan-Jun)	9M23 (Jan-Sep)	FY23 (Jan-Dec)
<b>Tenancy Ratio</b>	1.96x	1.81x	1.84x	1.88x	1.91x	1.95x	1.98x	2.01x	2.05x	2.09x	2.12x	2.16x	2.19x	2.20x	2.21x	2.23x
<b>Number of Tenants</b>	21.9	40.5	41.0	42.0	42.8	44.0	44.9	46.0	46.8	47.9	48.9	50.1	51.2	52.3	53.3	54.3
Anchor Tenants	10.9	32.0	32.2	32.7	33.6	34.5	35.1	35.8	36.4	36.9	37.5	38.2	38.9	39.6	40.2	40.8
Anchors New Tenants		21.1	0.2	0.5	0.9	0.9	0.6	0.7	0.6	0.5	0.6	0.7	0.7	0.7	0.6	0.6
OLOs	11.1	8.5	8.8	9.2	9.2	9.5	9.8	10.2	10.4	10.9	11.4	11.9	12.3	12.7	13.1	13.5
OLOs New Tenants	0.2	0.1	0.3	0.4	0.4	0.3	0.3	0.5	0.2	0.5	0.5	0.5	0.4	0.4	0.4	0.4
<b>Organic Number of Sites<sup>2</sup></b>	11.2	22.3	22.3	22.3	22.4	22.5	22.6	22.8	22.8	22.9	23.0	23.2	23.3	23.5	23.8	24.1
<b>Other KPIs</b>																
Small Cells & DAS Remote Units	3.5	3.7	4.3	4.5	4.9	5.2	5.3	6.4	6.6	6.8	6.9	7.0	7.3	7.8	7.8	7.9
New Remote Units	0.1	0.2	0.6	0.2	0.4	0.4	0.1	1.1	0.2	0.2	0.1	0.1	0.3	0.5	-	0.1
Backhauling links	1.1	1.2	1.2	1.2	1.3	1.3	1.3	1.3	1.5	1.5	1.6	1.7	1.8	1.8	2.0	2.1
New backhauling links	0.2	0.1	0.0	0.0	0.1	0.0	0.0	0.0	0.2	-	0.1	0.1	0.1	0.0	0.2	0.1
Lease Renegotiations/Buyouts (#)	180	100	800	600	400	570	400	475	360	650	700	510	320	510	495	500

**Note 1:** 1Q21 New Tenants excluding terminations.

**Note 2:** Total sites figure restated starting from April 1, 2020 following the reporting system integration of INWIT pre-merger and Vodafone Towers. From 2023 onwards the figure includes other BTS program

**Note 3:** New Small Cells & DAS Remote Units in Q4'21 include impact of Highway Tunnel investment (ca. 800 Remote Units)

**Note 1:** 1Q21 New Tenants excluding terminations.

**Note 2:** Total sites figure restated starting from April 1, 2020 following the reporting system integration of INWIT pre-merger and Vodafone Towers

**Note 3:** New Small Cells & DAS Remote Units in Q4'21 include impact of Highway Tunnel investment (ca. 800 Remote Units)

More questions?  
Ask Investor Relations

**Fabio Ruffini**

Head of Investor Relations &  
Corporate Development

[fabio.ruffini@inwit.it](mailto:fabio.ruffini@inwit.it)  
[ir@inwit.it](mailto:ir@inwit.it)